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FINANCIAL TIMES

OVERSEAS NEWS

New bid to break Namibia deadlock

BY J. D. F. JONES IN JOHANNESBURG

UN Secretary-General Sr Perez de Cuellar arrived in South Africa today in yet another diplomatic bid to break the deadlock over the future of Namibia (South West Africa). Few observers here are hopeful he can succeed where the long-running efforts of the Contact Group of five Western nations have so far failed. Sr Perez de Cuellar has a mandate from the U.N. Security Council to consult with "the parties to the proposed ceasefire"—the South-West African Peoples Organisation (Swapo) and the South African Government. He has to report back by August 31. He will hold talks with Ministers in Cape Town, then, on Thursday will fly to Windhoek and on to Luanda.

A NEW coalition grouping which aims to bring together hundreds of local as well as national organisations—the United Democratic Front—was launched in Cape Town at the weekend in opposition to the South African Government's proposals for a new "constitution," our Johannesburg Correspondent writes.

The Front elected three well known radical figures as presidents—Mr Oscar Mpepha, Mrs Albertina Sisulu, and

African support. The South African Defence Force has denied reports that it is engaged in a strike deep into Angola.

The Government in Luanda has confirmed that Unita has captured the town of Camuanga, one of the last remaining Government outposts in the south-east. The Secretary General and his party will not

Mr Archie Camejo—and 14 "patrons" including the jailed African National Congress leader, Mr Nelson Mandela, and other banned or imprisoned figures. It remains to be seen whether the UDF will be able to bring together all the extra-parliamentary opponents of the government. A number of significant organisations, including the Azanian People's Organisation (Azapo), have so far kept their distance.

go near the war zone.

Sr Perez de Cuellar is likely to discover that the fundamental obstacle to a Namibian settlement continues to be the insistence of South Africa that a ceasefire in the border war and the start-up of a seven-month programme leading to elections must be linked to the withdrawal of the 20-30,000 Cubans who are presently in

Angola. Critics of the South African position insist that Cuban withdrawal is a separate matter, the sovereign concern of Angola alone.

Although the Secretary-General is technically not authorised to stray into the Cuban issue, it is thought here that the Cuban presence is bound to figure in the Cape Town talks. The South African Foreign Minister, Mr P. W. Botha, has welcomed the visit—the first by a UN Secretary-General to the republic for 11 years—as "useful."

Meanwhile Sr Perez de Cuellar will also find that the "internal parties" inside Namibia are in even greater disarray than usual. The Administrator-General has promulgated a new State Council but it has not been implemented yet because it has attracted so little support from Windhoek's myriad parties. Some of these parties have recently resumed their own search for a degree of unity.

Belgium acts against economic espionage

BY PAUL CHEESERIGHT IN BRUSSELS

BELGIUM has joined the growing number of Western countries acting against economic espionage by expelling an unspecified number of diplomats.

A senior official of the Belgian Ministry of Foreign Affairs is under arrest.

Mr Leo Tindemans, the Foreign Minister, this weekend confirmed the existence of a case of economic espionage, but he refused to specify what countries the expelled diplomats came from or how many there are of them, citing the need to avoid "diplomatic complications."

Despite denials from the Soviet Embassy, it is believed in Brussels that two Soviet officials and one Romanian have been told to leave the country. Two other diplomats have also apparently been told to leave.

Brussels is a natural magnet for East Bloc economic intelligence op-

erations as the headquarters both of the EEC and Nato.

The arrested official had at one stage charge of an office in the Foreign Ministry dealing with the coordination of European affairs. This involved not only the EEC but also relations with Comecon, the East Bloc trading pact.

He is Mr Eugene Michiels, aged 60, who joined the Ministry in 1959 and became a director in 1971. The rank of director is in the most senior of the four grades which divide Belgian civil service employment.

Mr Michiels is alleged to have passed information to a foreign power and it is believed the Public Prosecutor is now examining his case. Mr Tindemans classified this as "an affair of money."

The Belgian Government is remaining tight-lipped about the twin aspects of the economic espionage.

EEC plan for transport

BY OUR BRUSSELS CORRESPONDENT

THE EEC should commit \$340m in the period to the end of 1987 to projects aimed at improving road, rail and water transport, according to the European Commission.

If these new proposals are accepted by EEC ministers, it would be a notable boost to attempts to produce a common EEC transport policy. But as the member states bring

the total EEC budget under close scrutiny, the idea of new spending may not be immediately attractive.

The Commission, in its draft regulation, has been careful to mention a geographically wide range of projects suitable for EEC support, from which a selection could be made in the 1984 financial year.

Syria repeats withdrawal warning

BY MICHAEL FIELD

SYRIA's state-owned newspapers yesterday repeated their Government's warning that President Amin Gemayel of Lebanon must disown the Lebanese-Israeli withdrawal agreement if he is to have any chance of a reconciliation with opposition groups in his own country.

Virtually all of the Syrian papers echoed the theme of an editorial in Tishreen, which stated: "It is still not too late for the Lebanese Government to cancel the agreement."

In Lebanon itself President Gemayel tried to heal some of the rifts that have developed between his Government and Muslim and Leftist opposition groups in the country. He despatched three Cabinet Ministers to Syrian-controlled northern Lebanon where they met leaders of the National Salvation Front, a grouping of opposition forces, to discuss the possibility of a reconciliation conference.

The recent burst of diplomatic activity in Lebanon has been

prompted mainly by the imminence of a unilateral but partial withdrawal of Israeli forces from the Chouf mountains of central Lebanon to a more secure line along the Awali river.

It is felt in Lebanon that the withdrawal will bring about the partition of the country and probably the de facto abandonment of the agreement for a total Israeli withdrawal worked out under U.S. auspices in the spring.

'Turkey democracy pledge fails'

THE FOUNDER of Turkey's Social Democratic Party, banned on Friday from participating in the November general elections, has attacked the country's leaders for failing to keep their promise to restore democracy.

Professor Erdal Inonu, son of Turkey's second president and a political moderate, said over the weekend that healthy democracy would not now be restored in Turkey on the date expected.

He confirmed that his Social Democratic Party was barred from the poll, which means that only three parties, two of which enjoy open army backing, will contest it.

Professor Inonu's remarks, which were not printed in Turkey's Sunday newspapers, are a calculated challenge to the regime's military rulers. A military prosecutor in Ankara summoned the professor to

question him about his words in a move which is likely to be the prelude to a formal prosecution.

There is general agreement here that by vetoing the Social Democratic Party, which was only two members short from the number required to enter the election, the military have signalled their determination to remain at the helm.

Authorities to dissolve Writers' Union

By Our Warsaw Correspondent

THE POLISH authorities took action over the weekend to dissolve the Writers' Union, last of the independent professional guilds that flourished in the Solidarity era, and to tighten security in Cdanek in the run-up to the August 31 anniversary of the Solidarity agreements signed there.

These moves, the first to indicate a tough line after the abolition of martial law a month ago, coincided with a warning by a senior member of the Soviet leadership that the Pope's visit had strengthened Polish Church opposition to the Communist state.

Mr Leonid Zamyatin, head of the Central Committee's international department, said on Soviet television, "after the arrival of the Pope, some certain, shall we say aggressive, circles of the Polish Church have become significantly more active."

Mr Andrzej Braun, deputy president of the ZLP writers' union, immediately said the dissolution order would be appealed.

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WORLD TRADE NEWS

UK satisfied with safeguards on heavy water for Argentina

BY DAVID FISLOCK, SCIENCE EDITOR

THE British Government is satisfied with the safeguards placed on the sale to Argentina of 143 tons of heavy water, a nuclear material which can be used both in power plants and in the manufacture of nuclear weapons, even though Buenos Aires has refused to sign the Non-Proliferation Treaty forswearing nuclear weapons.

The heavy water, worth \$100m (£66m) was made in the U.S. but is owned by West Germany. Until recently, an option to buy it was held by the British Central Electricity Generating Board.

The U.S. Government has a veto on the transfer of the heavy water to countries which refuse to accept international nuclear safeguards, but approved the sale to Argentina this month. The deal is under bilateral safeguards between West Germany and Argentina, which the U.S. Government believes will discourage Argentina from diverting the heavy water to nuclear weapons programmes. U.S. officials say that President Ronald Reagan has received personal assurances that the heavy water will not be misused.

British involvement came about because, in the mid-1970s, when government policy was to

India in bid to balance trade with Moscow

By D. P. Kumar in New Delhi

INDIA is to send its Commerce Minister, Mr. V. V. Giri, to the Soviet Union, for talks on correcting the imbalance in Indo-Soviet trade. Moscow is unwilling to buy more goods from India until India's 1982 trade surplus of Rs 1.8bn (£175m) is reduced.

Mr. Giri said he would visit the Soviet Union shortly to identify goods which India could purchase to rectify the trade balance. Delhi has recently instructed import agencies to buy more Russian goods and not worry about the cost.

India has recorded a surplus in its trade with the Soviet Union in eight out of the last 10 years. Trade increased more than fivefold between 1977 and 1981—from Rs 5bn to Rs 26bn.

In 1982 when the surplus reached Rs 1.8bn the Soviet Union froze or cancelled some shipments from India. This year the surplus is expected to rise to Rs 3bn, prompting further distress in Moscow.

The Soviet Union wants India to buy more capital goods, machinery and equipment, while India would prefer to close the gap by importing more crude oil and petroleum products. India's Finance Minister, Mr. Pranab Kumar Mukherjee, has said that this year India will buy Rs 2bn worth of crude and petroleum products.

Morocco coal search contract

RABAT — The British company Oceansearch has signed a contract with the Moroccan Coal Board for further exploration of coalfields at Jerada, near the Algerian border.

The contract provides for the drilling of some 20 wells at a cost of \$2.5m (£1.6m) to be financed by a loan by British, the Moroccan news agency MAP said.

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Jurek Martin reports on new efforts to resolve import quotas with Washington

Tokyo plans to settle U.S. trade issues

JAPAN is likely to despatch Mr. Sosuke Uno, the new Minister of International Trade and Industry, to Washington within the next six weeks to try to take some of the heat out of burning bilateral trade issues prior to President Ronald Reagan's visit early in November.

Mr. Uno will probably go to the U.S. either before or after the next regular scheduled meeting of the Trade Ministers of Japan, the U.S., Canada, and the EEC, due to be held in Canada.

Trade friction between the two countries will come into sharper focus in the coming weeks, especially with the convening of the U.S. Congress next month. The U.S. mission is the latest attempt by the Japanese to influence American public and governmental opinion.

Hardly a day seems to pass without some announcement of a mission to the U.S. or an invitation to prominent Americans to hear the Japanese trade case, specifically the two market opening packages already unveiled this year, at first hand in Japan.

Some display a sophisticated awareness of American trends. This week, for example, the Foreign Ministry announced it was bringing over three American economists to study industrial policy: one of them, Professor Robert Reich, of Harvard University, has recently published a book on the U.S. need for such a policy which is attracting considerable attention in Democratic Party circles.

Others are quite audacious. For example, Zenchu, the leading agricultural co-operative and widely presumed bastion of Japanese farm protectionism, has gone so far as to make a television commercial to be broadcast in the U.S., explaining why it feels Japan still needs to curb the import of foodstuffs.

Last week the president of Misui, the leading trading company, and the chairman of Daiichi, the largest supermarket chain, explained the purpose of their import promotion mission to the U.S. next month (a parallel mission is going to Europe later in the autumn).

According to Mr. Isao Nakaguchi of Daiichi, the U.S. needs to become more export-minded. "There are no non-tariff barriers," he said, "but what we have is misunderstanding" about the nature of the Japanese market.

He even discounted the strength of the dollar as a problem in selling U.S. consumer goods in Japan. More of an obstacle, he suggested, was the inflexibility inherent in the use of exclusive import agents in Japan.

On the governmental front, the two-way traffic is heavy enough to baffle the summer. Last week the Deputy Secretary of the U.S. Treasury conferred with his Japanese counterpart on international economic and monetary issues, while teams from both sides have begun discussing ways of implementing Japan's pledge to make available to the U.S. military-related technology.

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A set of important statistics and surveys, including Gross National Product for the

April-June quarter and the Bank of Japan's quarterly survey on corporate performance, are expected to be announced by mid-September, they said.

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Brazilian company wins £58m Congo road order

BY ANDREW WHITLEY IN RIO DE JANEIRO

A LEADING Brazilian civil construction company has won a \$67m (£58m) contract to construct a 134km highway in the north of Congo (Brazzaville). Constructors Andrade Gutierrez, one of a number of Brazilian engineering and construction companies which have been winning an increasing share of major infrastructure contracts in the developing world, concluded the agreement with the Congolese Ministry of Public Works late last week.

The contract calls for the construction over the next four years of the highway between the towns of Epina, Impfondo and Dongu, in the north of the

country. It involves clearing 8m sq metres of jungle along the route.

Export finance, representing 70 per cent of the total cost of the project, will be provided by the state-owned Brazilian Bank. The remaining finance is likely to be raised commercially.

Andrade Gutierrez, like the other leading Brazilian contractors, Camargo Correa and Mendes Junior, has been suffering recently from the sharp cuts in Brazilian development projects and prolonged delays in obtaining Government payments on work already completed.

That is the clear message to be read into last week's news that the group has spent another \$23m on picking up domestic and overseas aggregate operations to inject into its thriving quarry products division.

In its last financial year, Tarmac turnover reached \$1m for the first time and profits rose 32 per cent to nearly \$69m.

The group's impressive growth record, combined with its extremely successful but controversial takeover of the Hoversingham quarrying operation in late 1981, has made it something of a City favourite. As a result, pressure has been mounting for the Wolverhampton-based group to use its strong share price to buy the next phase of expansion.

In recent months, Tarmac's name has been associated with a string of potential takeover targets — London Brick and Marley among them — and expectations have been high that something big was brewing.

But while acquisitions may be on the list of Tarmac priorities, the "sensible and sound" purchases revealed over the last few days seem, for the time being at least, much more likely than any of the spectacular swoops which the City might like to envisage.

Expansion

In the first major expansion of its aggregate reserves since it paid \$40m for Hoversingham, Tarmac has just paid nearly £10m for Charlton Sand and Ballast. It followed up the deal by announcing the acquisition of Croxden, the UK's largest gravel operator, and of another aggregate group in Florida, where Tarmac has been busy expanding its ready-mix concrete operation.

The deals—together worth about £20m—may not sound very exciting but Tarmac says they make a great deal of sense and fit neatly into its current strategy.

According to Eric Pountain, the new executive chairman of Tarmac and the driving force behind the group's recent re-

organisation, "We are not going to be pushed into big spending unless it fits comfortably into our structure. We have reached a stage in our development where great things are expected of us, but we are going to stick with the philosophy which has brought us this far."

Pountain is careful not to rule out the "big one," but emphasises that the recent move of adding to the group's existing capabilities — rather than acquiring a completely new dimension to its operations — remains the objective.

"The theme is echoed by Graeme Odgers, a group managing director: "We have not gone for growth and have no intention of being forced into things which might turn out to be high-risk. Other people are happy to land on their feet but we are the ones with the responsibility and we will do nothing that goes against the grain."

The Tarmac team has engineered some significant changes to group structure while piling on the profits. Construction turnover, which not so long ago accounted for over half of group turnover, is now down to about 30 per cent. Profitability has also been transformed, with last year's £250m turnover producing pre-

Morocco coal search contract

RABAT — The British company Oceansearch has signed a contract with the Moroccan Coal Board for further exploration of coalfields at Jerada, near the Algerian border.

The contract provides for the drilling of some 20 wells at a cost of \$2.5m (£1.6m) to be financed by a loan by British, the Moroccan news agency MAP said.

FINANCIAL TIMES, US\$ 90,

UK NEWS

Bullion seized in clampdown on smuggling

BY DAVID DODWELL

CUSTOMS AND EXCISE officials in London confirmed yesterday that gold bullion - perhaps worth more than £1m - had been seized as part of an investigation into gold smuggling.

A spokesman refused to confirm that £1m of gold bars had been seized from the premises of Charterhouse Japhet, the merchant banking arm of the Charterhouse group, as reported in a newspaper yesterday.

But he confirmed that seizures had been made from a number of premises in the City of London where banks have been innocent recipients of effectively contraband gold.

Concern over smuggling operations came to a head two weeks ago when London's leading bullion dealers bailed their trading with the public.

Although this accounts for a small proportion of total bullion dealing, it has led to some hardship for gold coin dealers, and investors who hold gold coins.

Smuggling operations arise because gold dealers in the UK have

to pay 15 per cent VAT on all purchases. Smugglers bring gold into the country without paying VAT, reselling, charging VAT, and reap a huge profit.

The UK is attracting this smuggling activity because of the comparatively high rate of VAT charged. Rates vary from country to country throughout the European Community. In the Channel Islands and Luxembourg, for example, there is no tax, while in Belgium the rate is just 1 per cent.

Smuggling has emerged as a problem since April last year, when Sir Geoffrey Howe, then Chancellor of the Exchequer, closed a tax loophole by extending VAT charges to cover gold coins.

Until that time, only gold bullion and jewellery had been subject to charges. This allowed people to import gold coins free of VAT, melt them down, and then sell the gold either as bullion or jewellery - claiming VAT they had never paid.

"Since April last year, we have been able to reduce fraudulent trading," a Customs and Excise spokesman said yesterday.

UNIONS OFFERED NEW ROLE IN RELATIONSHIP WITH GOVERNMENT

Tebbit seeks deal on strikes

BY JOHN LLOYD, LABOUR EDITOR

MR NORMAN TEBBIT, the Employment Secretary, is prepared to grant trades unions a significant, if carefully circumscribed, role in national level negotiations on employment issues, including industrial relations legislation.

One of the major issues on which he is keen to hold discussions will be industrial action in essential services. The indications are that he will look for a deal which would rule out strikes in those industries designated as essential - if the price of "buying out" such strikes could be agreed.

The possibility of such a relationship developing hangs on a debate at the Trades Union Congress (TUC) annual meeting next month. In two sessions of talks on Thursday and Friday last week both Mr Tebbit and the union leaders stressed the seriousness of the discussions.

Mr Len Murray, the TUC general secretary, and other senior TUC figures, believe there is no choice but to attempt to represent union members' interests at such talks - even though they may undermine the TUC's loss of power since the 1980s and 1970s.

Assuming a Congress vote in favour of a rapprochement - which neither the TUC nor Mr Tebbit takes for granted - talks between

the two sides will begin almost at once on the Government's white paper (policy document) on ballots for union executives, on strikes and on the existence of a political fund.

A Bill is to be introduced very early in the new parliamentary session, probably as the first major piece of legislation. Drafting is already under way, and Mr Tebbit does not believe that the unions, because of their refusal to consult before the election, can materially influence its contents.

However, he does believe that union objections to technicalities in the Bill could bring changes, and would certainly make the debate in committee stage, on both sides of the House of Commons, more informed.

On the trade union levy, where the Tory programme explicitly calls for consultations with the unions, the employment secretary will look seriously at any suggestion which could meet his test of fairness - that is, that payment of the levy is fully consensual and voluntary. A TUC proposal which did so could pre-empt his presently preferred option of substituting "contracting in" to the levy for "contracting out".

Parallel proposals to give shareholders the right to decide on whether or not their companies gave money to political parties would, he believes, be helpful to legislation on the levy. However, such moves would be a matter for Mr Cecil Parkinson, the Secretary for Trade and Industry, and no decision has yet been made.

In the longer term, Mr Tebbit is particularly concerned to have talks on the structure of education, on apprentice reform, and on the payment of wages - the last of which was broached in these areas, and that new systems would work much better with their co-operation.

He is keen to see them play the role adopted by other pressure groups such as the Confederation of British Industry, by joining into the Whitehall struggles between departments.

He also believes he could get the TUC on his side against the educational establishment, to make education more vocationally oriented.

A 3 per cent pay ceiling would apply to the total wage bill rather than to individual pay settlements. But

the announcement will arouse strong protests from trade unions, because it would require further cuts in the number of jobs with probably a reduction of the living standards of those in work.

The Government is hoping to cut the number of civil servants to 680,000 by next spring, a reduction of nearly 4 per cent compared with the tally last October. A similar squeeze will also be applied to the 1m National Health Service workers, although staffing cuts will be aimed mainly at administrative workers rather than those involved in the care of patients.

A sharp reduction in the rate of wage inflation next year is vital to Government efforts to keep inflation on a downward spiral. World commodity prices have started to rise again this year after a 27 per cent fall between 1980 and the end of last year. This steep fall was an important help in reducing UK price inflation to its current annual rate of just over 4 per cent.

However, in the first five months of this year, world commodity prices rose by about 9 per cent. The recent strength of the pound has helped to reduce the cost of imports in sterling terms, but it is clear that the future impetus for lower inflation will have to come from wage restraint.

In the 12 months to June, the average increase in total earnings was 4 per cent above the rise in prices.

There is a view, however, in Whitehall that this would represent an unrealistically tight squeeze in relation to the present 7 per cent annual rate of increase in earnings for the economy as a whole.

Even a ceiling of 3 per cent would be more than 3 percentage points below the rate of inflation expected by most independent forecasters for the end of 1984. The National Institute of Social and Economic Research, for example, believes the inflation rate will have risen to over 7 per cent by then.

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Civil Service faces 3% pay rise ceiling

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A 3 PER CENT ceiling for next year's rise in Civil Service pay is expected to be agreed by ministers soon after they return from their summer holidays.

Although the limit will be directly applied only to the wage bill for about 1m government employees, it will be an important benchmark for the next round of pay negotiations throughout the public sector.

Some hard-line ministers will argue that the limit should be reduced to 2 1/2 per cent from the 3 per cent applied to wage costs in the present financial year.

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The airline for people who fly to work.



Lufthansa
German Airlines

Yard strikers stay out

BY MARK MEREDITH

HIGHLANDS FABRICATORS, the offshore construction yard in the Scottish Highlands, is expected to start recruiting workers this week after dismissing its entire 2,000 hourly-paid workers last week for going on strike.

Meanwhile, the workforce has voted to continue the strike which

began over the removal of special shelters for welding work and the withdrawal by the company of free orange juice and coffee. The strikers are seeking to have the dispute made official.

Pickets are expected to be posted at the offshore yard at Nigg today.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Aug. 19-29
Bike Exhibition (01-385 1200)
Earls Court

Aug. 21-24
International Craft and Hobby Fair (04252 72711)
Wembley Conference Centre

Aug. 27-29
Hi-Fi Show (01-686 2599)
Heathrow Penta Hotel

Sept. 1-3
Business and Light Aviation Show (01-643 5040)
Cranfield

Sept. 3-7
Autumn Gifts Fair (01-855 9201)
Olympia

Sept. 5-8
Bulldog merchants exhibition—BEMEX (01-680 4200)
Wembley Conference Centre

Sept. 6-9
International Carpet Fair (021 705 6707)
Harrogate Exhibition Centre

Sept. 6-9
Offshore Europe Exhibition and Conference (01-549 5831)
Bridge of Don Showground, Aberdeen

Sept. 11-14
Cable and Satellite TV Exhibition and Conference—CAST (01-487 4397)
N.E.C., Birmingham

Sept. 11-14
International Menswear—MAB (0727 63213)
Earls Court

Sept. 15-25
International Motor Show (01-734 0543)
Frankfurt

Sept. 19-22
International Hotel and Catering Equipment Exhibition—ICAFE (01-486 1951)
Munich

Sept. 26-30
S.E. Asian Production Machinery and Industrial Development Show—MACHINE ASIA (01-456 1951)
Singapore

Sept. 27-Oct. 1
International Chemical Plant and Engineering Exhibition—INCHEM (01-221 2043)
Tokyo

Sept. 30-Oct. 4
Toy and Gift Autumn Show (01-839 5901)
Taipei

Oct. 2-6
Middle East Construction and Municipal Services Exhibition (01-859 8200)
Kuwait

BUSINESS

AND MANAGEMENT

CONFERENCES

Sept. 1-2
Metal Bulletin barter conference (01-330 4311)
Vista Hotel, New York, U.S.

Sept. 7-8
FT Conference: Asian energy (01-621 1355)
Singapore

Sept. 12-14
Risk Research Group: Captive insurance companies—establishment, operation and management (01-236 2175)
Tower Hotel, London

Sept. 14-16
Industrial Relations Services: Employees communications—how to get your message across and achieve success (01-228 4751)
College of Marketing, Cookham, Berks.

Sept. 14-16
Frost and Sullivan: Office automation and integrated information processing support systems (01-488 0334)
Hilton Hotel, Amsterdam

Sept. 15-16
INSIG: International seminar on micro-computers and banks (Luxembourg 209 31)
Luxembourg

Sept. 18-22
The Institute of Cost and Management Accountants: The design and development of management information systems (01687 2311)
Cewthorpe House, Bourne, near Peterborough

Sept. 19-21
British Institute of Non-destructive Testing annual conference (0604 30124)
Keele University

Sept. 20-22
Reinsurance Management Institute: Fundamentals of reinsurance (U.S. 214-721 3360)
University of Dallas

Sept. 20
Oyez IBC: The art of negotiating for company executives and professional advisers (01-236 4080)
Portman Hotel, W1

Sept. 22
Institute of Purchasing and Supply: The use of computers to aid purchasing and materials management (0780 58777)
Cumberland Hotel, W1

Sept. 26-29
ETMC: European truck maintenance conference (01-572 7313)
Sheraton Hotel, Brussels

Sept. 27
Oyez IBC: The weaponry of civil procedure (01-236 4080)
Cavendish Conference Centre, W1

Sept. 28-29
FT Conference: World financial futures (01-621 1355)
Royal Lancaster Hotel, W2

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

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TECHNOLOGY

HOW APPLIED BIOSYSTEMS PRODUCES BIOTECHNOLOGY TOOLS

Genetics' pick and shovel

BY DAVID FISHLOCK, SCIENCE EDITOR

THOSE who made money out of the first Californian gold rush, the boisterous FID with a biblical profile advised City investment analysts, "were those who produced the picks and shovels." Dr Sam Elter, president of Applied Biosystems, the latest biotechnology company to seek London's money, makes tools for genetic engineers.

Applied Biosystems from Foster City, south of San Francisco, is just two years old but—uncharacteristically of the now crop of biotechnology ventures—has been making money for the last half-year.

Last month the company sold 1.4m shares and raised \$18m—a successful issue, comments David Leathers, investment manager for Biotechnology Investments, the Rothschild fund which specialises in biotechnology stocks.

The instrument is an automated protein sequencer, its unique feature is the sensitivity with which it can perform its analysis on microscopic amounts of protein. Its user just writes his requirements into a visual display unit and the machine does the rest.

The basic technology of automatically working out the sequence of amino acids in a protein molecule has been available for nearly two decades. It consists of a series of chemical steps which recognise the final or "tail" amino acid in a sequence, remove it for separate identification, then go to work on the next, and so on.

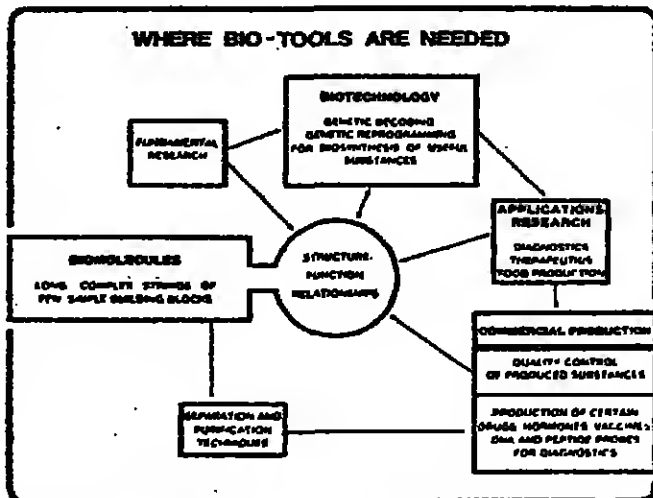
The liquid-phase chemistry used ran into difficulties as the molecular biologists presented ever-lengthening sequences in ever-diminishing amounts for analysis. Caltech researchers led by Professor Leroy Hood, chairman of the division of biology, developed a new micro-chemistry based on gas-phase analysis. It could handle as little as 1,500th of the amounts of protein previously needed.

Applied Biosystems obtained an exclusive licence from Caltech to develop and manufacture a new commercial instrument and provide the high-purity chemicals on which "sequencing" depends.

Dr Elter, who left a senior executive position with Hewlett Packard to help found Applied



Above: Dr Sam Elter (left) with his colleague, Roger Taylor. "Large companies cannot move as fast as a small one like ours," he says.



the new company's principal consultants. His assistant, Dr Michael Hunkapiller has joined the company this summer.

The model 470 A protein sequencer and its associated reagents are the bedrock of the company's business today. According to Dr Elter, Beckman Instruments, which had previously dominated the market for protein sequencers, when offered a licence by Caltech, had said it would take three or four years to develop such a sophisticated instrument to prototype stage. His company took a year.

"Large companies cannot move as fast as a small one such as ours," he has a payroll of just 65.

Dr Elter, who left a senior executive position with Hewlett Packard to help found Applied

Biosystems, used his former company's technology extensively in engineering the protein sequencer.

The Hewlett-Packard computer and electronics add up to about 30 per cent of the manufacturing costs. His company concentrated on the intricate system of automatic valves which must handle the flows of reagents and solvents without pick-up of traces of contamination.

It also focused on the reagents and solvents, specified by Caltech researchers but made and purified by Applied Biosystems. The sequencer uses chemicals costing about \$650 a month, promising substantial business once sales of the sequencer reach the hundreds.

Dr Elter estimates that between 1,000-3,000 research laboratories in the world today

could make use of a protein sequencer of this sensitivity. Industrial laboratories in the chemical and pharmaceutical industries—Du Pont, Eli Lilly, Hoffman-La Roche, etc.—have begun to order.

He has even received an order from the USSR—from the agency which evaluates foreign technology.

Hard on the heels of the sequencer, however, is a less pricey tool for genetic engineers with a much bigger appetite for reagents. This is his model 380 A automated DNA synthesiser.

It assembles and purifies pieces of DNA from 10-40 nucleotides in length, using innovative chemistry culled from the University of Colorado, where Prof Marvin Caruthers, another of the company's principal consultants, is based.

Applied Biosystems shares exclusive access to this technology with Beckman (now Smith Kline Beckman).

The DNA synthesiser costs \$42,500. The first was shipped only in March. But it consumes chemicals worth about \$3,200 a month. Dr Elter believes that revenues from sales of the reagents needed by his instruments will have caught up with instrument earnings, in about five years.

Beyond the DNA synthesiser stands a family of novel instruments for research and for disease diagnosis. It hopes to be the first company in the world to market an automated sequencer for DNA, able to unravel the make-up of a complete gene. Caltech is trying to solve this problem and Applied Biosystems has an option to license its results.

Dr Elter was introduced to the City by N. M. Rothchild, whose \$50m offshore fund Biotechnology Investments was an early investor in his company. The fund now holds 6 per cent of the equity of Applied Biosystems.

Sam Elter says his aim is to maintain R and D expenditure at 23 per cent of revenue to ensure a steady flow of new tools in a fast-evolving field. His goal is simply to become "a major producer and supplier of producers for biotechnology."

With a poetic turn of phrase he likens the goal of Applied Biosystems to that of an Elizabethan sonnet, to make tools that elicit the function of molecules in the way that a sonnet "elicits an emotional response from the reader."

Television

Sony's plans for digital television

WITHIN A year Sony will introduce television sets which incorporate digital techniques throughout its video circuitry. This eventually will have a significant effect on the design of television systems though, in the short term consumers will see no discernable difference in either quality or cost.

The use of digital circuitry, however, will lead to a reduction in the total number of components in a receiver making it cheaper to manufacture and improve in the overall quality of the television picture. This will be particularly true for the larger screen sets which Sony is keen to develop. It could take seven to nine years for the company to incorporate the new design into its entire range.

Last week Sony demonstrated one of its digital televisions and has more than 60 patents pending on the design. Officials in Japan said that the system incorporates "no-interlace scanning." This doubles the number of scanlines which make up a picture on the television screen.

Digital processing was originally developed for the professional broadcasting market and Sony is not the only company to have developed digital processing techniques for the domestic television set. ITT in the U.S. already has such circuitry which was developed mainly to cut the cost of making sets rather than improving quality. It is likely that Sony will use some of the ITT circuitry in the lower range of its planned products.

It has also been rumoured that Sony will eventually bring the digital televisions for production at its plant at Bridgend in South Wales. It is expected to make an announcement in early September which will clarify its position in the UK.

ELAINE WILLIAMS

SWEDISH PHARMACEUTICALS

KabiGen—serving drug companies

BY ELAINE WILLIAMS

"I AM more interested in getting enough safe and efficient drugs rather than cashing in on the whim of financiers who don't know what to do with their money." So says Bertil Aberg, founder of a five year old biotechnology company called KabiGen.

KabiGen is 50 per cent owned by KabiVitrum, Sweden's state-owned pharmaceutical company. Based in Stockholm, it carries out research and development work in the field of recombinant DNA technology mainly for its parent group. KabiVitrum will be marketing a human growth hormone made using biotechnology techniques developed by KabiGen at the end of 1984 as a result of KabiGen's efforts.

Growth drug

However KabiGen has also worked with Genentech, the leading U.S. biotechnology group, to produce that company's human growth drug. In fact, Mr Aberg said that the contract signed in August 1978 by Genentech's founders Robert Swanson and Herbert Boyer was the world's first industrial contract in the field of recombinant DNA techniques for pharmaceutical purposes.

It is likely that KabiGen will look for further industrial partners since there are many applications for biotechnology in a number of industries outside the pharmaceutical field such as the extraction of oil, in the pulp and paper industry and in mining.

Originally KabiVitrum had hoped to introduce the drug this year but Mr Aberg wanted to delay human growth hormone's appearance until he was happy about its level of purity. Producing materials

Last Thursday talks with KabiGen's owners began with a number of Sweden's large industrial groups to sell up to 40 per cent of the KabiGen stock. This is expected to raise up to SKr 100m to turn the company into a centre of biotechnical expertise.

Companies who are interested in acquiring a piece of KabiGen include Volvo, Korsnas-Marna, a large forestry group, Bofors, Boliden, and Alfa-Laval, which already has interest in biotechnology. The talks are expected to last a month.

Mr Aberg however, says that KabiGen's main job is to fulfill the needs of its parent companies. "The first contract could have turned KabiGen into a large company. In a way I am glad we didn't—we are here to serve the cell breeders. DNA is a tool not a product."

KabiVitrum is already the world's largest producer of human growth hormone using conventional techniques and has around 70 per cent of the world market. Now it is producing—though not yet selling—the hormone by Recombinant DNA techniques since this dramatically increases the amount of material which can be produced making Human Growth Hormone available to a wider number of people. It is also a more acceptable way of producing the drug by using bacteria rather than the unpleasant job of collecting tiny amounts of hormone from cadavers.

Originally KabiVitrum had hoped to introduce the drug this year but Mr Aberg wanted to delay human growth hormone's appearance until he was happy about its level of purity. Producing materials

using recombinant DNA techniques were "more a problem of purification than expression," he commented.

Genes

As well as its research effort in producing various types of drugs and vaccines using Recombinant DNA, KabiGen is recognised in the industry as being at the forefront of the technology in making "gene machines" mainly for its own use.

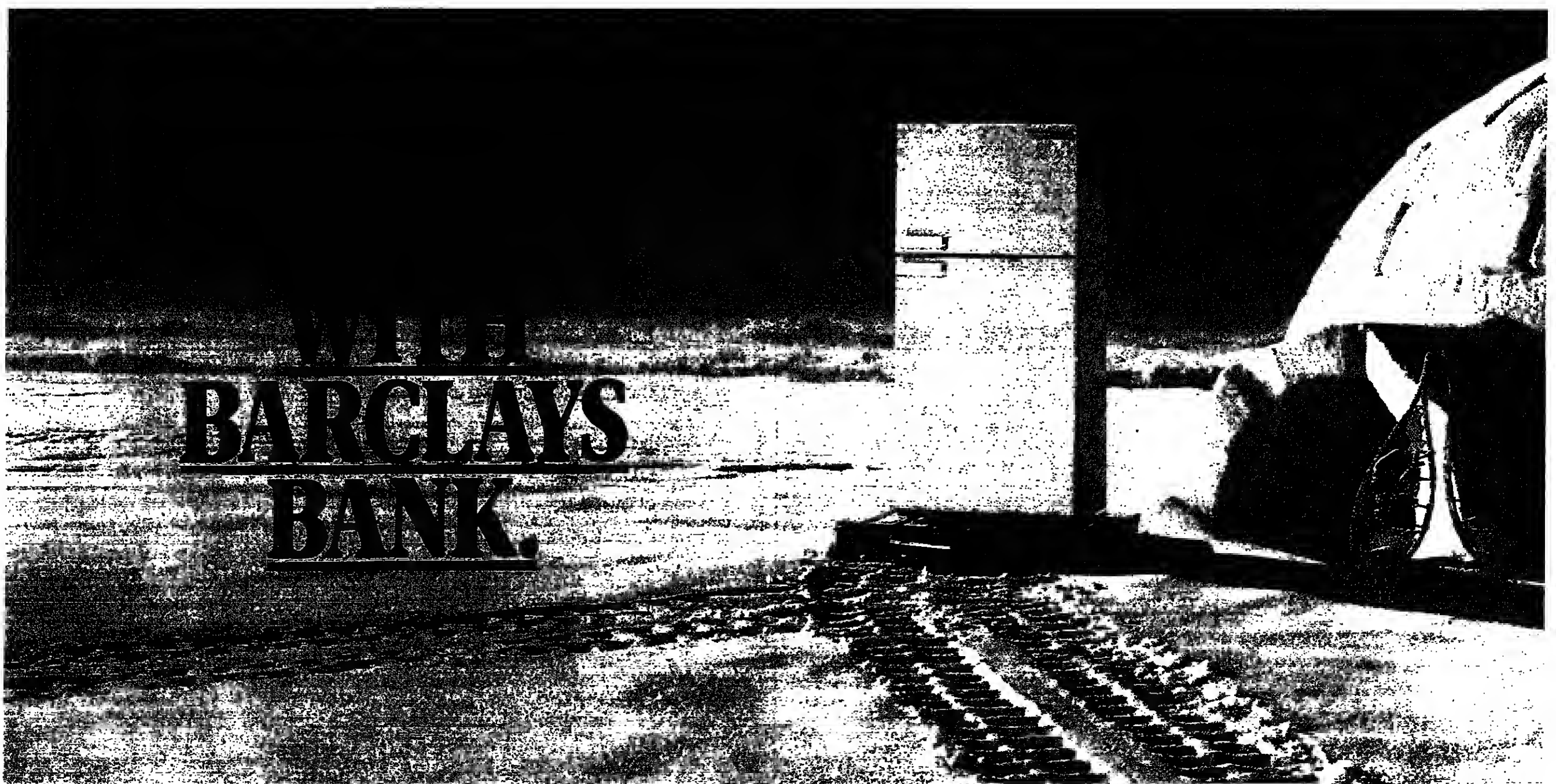
The company has developed a fully computerised machine which can turn out genes—portions of DNA—for experimental use by stringing the basic nucleotide building blocks together. Mr Aberg said that the machine was capable of adding one nucleotide every 15 minutes to a particular chain. KabiGen has made a machine for Uppsala University researchers but is not interested in setting up a full scale production of its gene machine.

Mr Aberg employs about 20 people though the company has close contacts with a group at Umea University in northern Sweden. KabiGen's budget now stands at around SKr 15m though it has not yet made a profit. "KabiGen isn't made to make money today," he said. Neither does he envisage KabiGen becoming a huge biotechnology company. "Perhaps we will have up to 60 workers," he said.

Academic

Aberg left his academic career at the Royal Veterinary College in Stockholm to join KabiGen. Now he says that he will stay at KabiGen "until anyone asks me to do something funnier." He admits that setting up a biotechnology company in Sweden at the end of the 1970s was difficult due to the fierce public debates and calls for close scrutiny of any work related to biotechnology.

Rather than face further controversy Mr Aberg, helped set up Advanced Genetic Science in the U.S. which applies hybrid DNA technology to plant cells rather than bacteria. Advanced Genetic Science which was planned to go public in August still retains Mr Aberg as a consultant to the board of directors.



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THE ARTS

For Those in Peril/Shaw

Martin Hoyle

The National Youth Theatre opens its season with the winner of the Texaco playwrighting competition, an astonishingly assured treatment of the 1931 Invercargill mutiny, by 22-year-old Christopher Shaw from Pontypriid.

Though allowed the Shaw for its summer run, the company is officially homeless. Incredibly, the forcing ground of such talent as Murray and Quick, Jacobson and others, is still without a grant from the Arts Council. Lordness of manner and mysteriousness of motive may recall the divine; but not the myopia nor total lack of judgment.

TV recently retold the Invercargill episode. Although the author has created a fictional ship, he keeps to the salient facts: Ramsey MacDonald's shocking 25 per cent pay cut for the lower ranks (to three shillings a day); the beer glass thrown at a young officer; the sunken ship in panic; the Admiralty's bland suggestion that the men's wives should supplement their income—interpreted by the outraged sailors as an invitation to prostitution; the bureaucratic sidestepping that ignored the promised lack of reprisals. No salt-mines, perhaps, but a freezing out of work and a permanent black

mark in the eyes of the Special Branch.

Mr Shaw refrains from caricature. The strikers (the dread "mutiny" is used as the last resort) include a committed Marxist opposed by an apolitical humanist ("It's about pay—it's about ourselves"). The officer class too may have joined to escape poverty when the family business crashed. The basic conservatism of the armed forces is touched on (sneers at MacDonald and "that fat pacifist," the Chancellor).

Comedy is provided by two bemused almsmen in secondment, and such pleasurable moments as the Chaplain leading community hymn-singing with a community of one. The officers' sharp dialogue echoes below-decks bluntness. "Illiteracy is not confined to the working classes," they remark in the higher reaches. "There are members of this government who can only mind-read the Daily Telegraph."

Desian Segrave is a powerful advocate of seamen's rights: Ranger Wood's Mark Antony act in talking the strikers home underlines the pity of it; they were almost—honourable men. Among the small parts Niall Reilly's frighteningly nasty disciplinary PO conjures up an Orwellian vision of military police as eternal winners.

Rigoletto/Coliseum

Andrew Clements

English National Opera has wasted no time in bringing the smash hit of last season back into the repertoire. Jonathan Miller's production of *Rigoletto*, translated from Renaissance

Mania to the world of the New York City Opera in 1978, is on its own terms a tremendous theatrical coup. As Max Loppert pointed out in his review of the first performance last September, the new set of historical references brings their own effective resonance; the period designs of Patrick Robertson and Rosamund Vercoe are perfectly observed. The juxtaposition of fierce primitive passions with a new content, and as ever, the Albert Hall comfortably registered the fullest Elgarian sonorities.

In other ways, though, the choice was perhaps less than ideal. The symphony requires subtlety and spaciousness of statement, no less than energy; in particular, the fine detail of Elgar's melodic writing requires a roundness and bloom on the string tone if its elegiac lyricism is to be made warmly expressive. In this performance, at least to the ears of an uncertain admirer of the work,

the impact is achieved at some cost. In the end, Miller has simply exchanged one kind of historical naturalism for another; and if personal relationships are more sharply etched in his Mafia world, political concerns, the subtleties of social stratification of Verdi's original, are played

down. It becomes "producer's opera without tears, a skilful cosmetic job done in a well-worn classic, which does (almost) no violence in the plot and allows the music to survive intact. What it reveals about *Rigoletto* seems to me minimal.

Much of the cast is retained from last season's performances. John Rawley's title role remains deeply affecting, though he is uncomfortable in some of Verdi's higher-lying baritone lines. Arthur Davies, as the attractive, young Duke, is attractively macho; Malcolm Rivers and Terry Jenkins lead the band of mafiosi with crisp portrayals. Helen Field is new to the production, and her highly vulnerable, fragile Gilda gives yet more poignancy to the final act; her bright, incisive soprano is picked out in high relief in the ensembles. Sean Rea takes over the role of the profoundly sinister under-Miller's direction; Shelagh Squires is Giovanna. Under Mark Elder, the ENO orchestra was on its most refined form. The production remains as good an evening out as the current repertoire offers.

National Youth Orchestra

Max Loppert

The National Youth Orchestra chose, as the main work of Friday's annual appearance at the Proms, the Elgar Second Symphony. Under Charles Groves the youthful players gave a lusty account of it, unfurling, secure in grasp of notes, unfailingly committed, and as ever, the Albert Hall comfortably registered the fullest Elgarian sonorities.

In other ways, though, the choice was perhaps less than ideal. The symphony requires subtlety and spaciousness of statement, no less than energy; in particular, the fine detail of Elgar's melodic writing requires a roundness and bloom on the string tone if its elegiac lyricism is to be made warmly expressive. In this performance, at least to the ears of an uncertain admirer of the work,

bombast took precedence over all other characterising qualities.

No other quibbles about programme composition: for the opener, Strauss's gargantuan *Festspiel Prelude*, so grossly fatted with brass and organ as to become a minor encumbrance, provided a true exhibition of the orchestra's special accomplishment, and of Sir Charles's control of it. And in the concerto, Szymanowski's second for violin, the delicacy of all the wind colours provided a ravishing accompaniment to Wanda Wilkomirski's matchless delivery of the solo. The shape of the work emerged with mastery clarity, the colour and poetry with renewed vividness; this was, surely, one of the notable performances of the Prom season.

The lessons of Pevsner and Nairn

Architecture

Colin Amery

Under threat — The Salvation, Sandwich. Right: Sir Nikolaus Pevsner

English architecture last week lost its greatest chronicler and friend. Sir Nikolaus Pevsner, who was born in Germany in 1902, died after a long illness at his home, a little Victorian house tucked away in Hampstead. It is hard to think of anyone else who has done so much to record and explain English art and architecture.

His art historian training was acquired in Germany, his thoroughness never left him nor his ability to be stimulated by the challenges of scholarship. But Pevsner was not a remote academic, his amazingly full career saw him constantly at work on committees, commissions and conservation groups actively promoting the values of architectural quality.

In the remarkable series of Reith Lectures in 1953 this learned German art historian objectively explained the characteristics of the English style. He had come to live in England as a refugee from the Nazis in 1934 and his ability to understand the polarities of the English character reflected both his admiration of English tolerance and his awareness that he was an outsider.

It was Pevsner who explained the matter-of-factness of Perpendicular architecture — a style that has no remote parallel abroad. He saw the

square-topped tower as a totally English phenomenon because of "its absence of demonstrated aspiration." It was Pevsner who took the line of beauty from Hogarth and related it to the curving paths and serpentine lakes of Picturesque landscapes. Pevsner too, saw the English landscape as a man-made tribute to the idea of freedom, the opposite of the formal exercises of pompous tyrants.

Pevsner's greatest achievement and his most lasting memorial are the 47 volumes of *The Buildings of England*. It was Allen Lane and Penguin Books who backed this staggering enterprise which took Pevsner and his team 21 years to complete after visiting more than 30,000 buildings.

The first volume deals with Cornwall. For three shillings and sixpence in 1951 you could buy a book which covers the man-made achievements of the county from prehistoric times to the present day. Tales are legion of the field work undertaken by Pevsner and his wife Lola—who drove the car, after preliminary research by his acolytes the master himself would endure days of dreary bed and breakfast guest houses, endless packets of sandwiches, so that he could see for himself as many works of architecture as possible.

The pattern set in the earlier volumes continued to the end. First there is the general

description of a place and then the serious, often long and highly detailed account of the parish churches—even including short and cryptic tales of the church plate. Then, if Pevsner thought that the place deserved it there is the perambulation—a guided walk around the best streets punctuated by his perceptive observations. No other country has such a record of its surroundings—our debt to the energy of this unremitting observer is immeasurable.

It is sad to record the death of one of Pevsner's collaborators and a stylish and influential writer in his own right, Ian Nairn, who died last week, aged 82. Nairn was in a very different mould—he loved architecture and wrote about it with verve and passion from a subjective standpoint. Both he and Pevsner worked on the *Architectural Review* in its heyday in the 1950s when it was a fervent campaigner for architectural quality and catholicity of critical comment. Nairn wrote his own guides to London and Paris and they remain entirely fresh and enthusiastic.

Both Nairn and Pevsner were responsible for the development of an awareness of architecture and landscape that is beginning to influence a wide range of people. They understood the very English qualities of quietness and harmony. Both are

to be seen in the houses and gardens of Sir Edwin Lutyens and it is one of the finest of these that is at present in the greatest danger. In Sandwich, Kent, Lutyens designed a house for two bachelor brothers. Called *The Salvation* it stands in a remarkably intact and beautiful garden with avenue and axes that create an aesthetic harmony with the "Wrenaissance" house that is peculiarly English.

This Grade I listed house and garden has been purchased by a developer whose architects, Clifford W. and R. C. Shrimplin, have prepared plans for two rows of small houses and two large detached houses in the garden and proposals to convert the house into flats, or an hotel or an old people's home, or a conference centre.

Dover District Council now has to look at these plans and it is clear they must be rejected. To destroy a remarkable garden and wreck the integrity of a great house (that is not too large to live in today) would be a grotesque offence to all that is best in English architecture and gardening. It is unbelievable that such wanton contempt for our surroundings is still abroad.

The lessons of the great Sir Nikolaus Pevsner and Ian Nairn must continue to be taught—only constant vigilance can ensure that the buildings of England are still appreciated.

The Sixteen/Elizabeth Hall

David Murray

The Sixteen is (are?) a vocal ensemble formed five years ago by Harry Christophers, who conducted their South Bank Summer Music performance on Friday. In two Bach motets for double choir—the gentle "Komm, Jesu, komm" and the more elaborate "Der Geist hilt"—they made a bright, gleaming sound, very precise, very alert. Their sopranos and altos kept long lines beautifully suspended without weakening. Something in the interpretative manner implied a conscious artistry of a later stamp, not quite Bach's robust sobriety, but as concert-hall renderings these were appealingly lucid.

So was Yo Yo Ma's treatment of the 3rd Cello Suite, nicely placed between the motets. As usual his sheer technical despatch was electrical; he sounded a little hurried, less settled than in the splendid Bach recital I reviewed in the spring. It was remarkable playing anyhow, and in the best Summer Music tradition he reappeared modestly among the Capriccio ensemble, after the fashion of helping to accompany the Requiem of Maurice Durufle.

There has been a growing

vogue for this Requiem, by a composer who has now enjoyed an even longer life than the venerable Fauré, whose own much-loved Requiem has been Durufle's model. In form and arrangement, at least, in detail, Fauré's musical language is consistent and integrated as Durufle's in this work is not. The vocal lines here are derived from plainchant, constantly in even notes, one begins to long for dotted ones, but the accompanying harmonies are theatrically suffused and *fin de siècle* (Durufle was a Dukas pupil). Beyond the general evocative effect, quite sincere and tasteful, the music is not really articulate.

Led with panache by Christophers, but denied its full orchestral dress, the Requiem missed its proper cathedral décor. The arrangement for chamber orchestra (a handful of strings, three trumpets, timpani and a very busy organ covering the woodwind parts) is attractive and skilful in its own right, but offers rustic mince where a sumptuous spread of sound is required. Though it was pleasant and moderately interesting, it would have been more fun to be conned in style.

London Sinfonietta/Elizabeth Hall

David Murray

The indefatigable Simon Rattle appeared again in his South Bank festival on Saturday, this time conducting the Sinfonietta—another long programme, another great success. The Sinfonietta was considerably reinforced; initially with strings to make up the 23 needed for Richard Strauss' magnificent elegy, the *Metamorphosen* of 1945. The deep mahogany sound at the start of seven low strings, gathering violas as they proceed, was gorgeous, and with broad, controlled tempi Rattle shaped the long arch of the work nobly.

Just one heart-wrenching detail was missed. With the first metamorphosis of the opening tone, it acquires a magical *echt-Strauss* cadence; Rattle hadn't hit upon Raymond Appapard's trick of stressing the lower notes at its second bar, and its grief-and-consolation quality was regularly weakened. Otherwise, a most satisfying performance.

Beethoven's op. 56 Triple Concerto followed, a little muddled romp with Young Uk Kim, Yo Yo Ma and Emanuel Ax as the keen soloists. Bits of

shaky unison, a too-forward piano, and the fact that the cellist has kept a higher expressive profile than the violinist Kim did nothing to dampen the inspiring effect. They all sprang eagerly upon the best things in a famously uneven piece, projecting as much conviction in the earlier movements as in the surefire Polonaise finale. The Sinfonietta was brilliantly alert.

Rattle chose to end with two ears and the tail Janacek's *Cunning Little Viper*, the singer-less Suite drawn from the Act I and then the whole final section, with a stirring detail, projecting as much conviction in the earlier movements as in the surefire Polonaise finale. The Sinfonietta was brilliantly alert.

Beethoven's op. 56 Triple Concerto followed, a little muddled romp with Young Uk Kim, Yo Yo Ma and Emanuel Ax as the keen soloists. Bits of

Edinburgh Festival

Michael Coveney

There Is No Alternative

After Friday's sunshine, Edinburgh is now bathed in a warm mist, the castle and Scott Memorial cloaked in a romantic shroud when viewed from the end of Princess Street. As I write, the city cheers on the opening Sunday afternoon cavalcade and we learn that the epic production of *The Last Days of Mankind* runs for over four hours with three intervals. Claudio Arrau has been badly stung by a bee and will not be coming. The first ever Edinburgh Book Festival was launched on Saturday night with a raucous party in Charlotte Square. I declined an invitation in order to see a fringe play about the Scottish herring industry of a century ago.

This, it transpired, was a major error. But finding new plays on the fringe—which has been in reasonably full swing for several days—is a difficult task. Every now is an alternative, a well-meaning comedian. You cannot take two steps along

George Street without bumping into one. They constitute, in fact, the mainstream. And most have contrived to cloak in a romantic shroud when viewed from the end of Princess Street. As I write, the city cheers on the opening Sunday afternoon cavalcade and we learn that the epic production of *The Last Days of Mankind* runs for over four hours with three intervals. Claudio Arrau has been badly stung by a bee and will not be coming. The first ever Edinburgh Book Festival was launched on Saturday night with a raucous party in Charlotte Square. I declined an invitation in order to see a fringe play about the Scottish herring industry of a century ago.

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the old days, you had to fight through excitable, beer-swilling crowds and both the Admirals, Mitchell and Herri Ehen fugaces.

Bugler Boy, quite by accident, relates to the Viennese theme of the Festival proper. It is difficult to see, however, what else it relates to. It opens with two actors clowning around as Hamlet and Mighty Mouse while a hospital patient lies waiting for a blood transfusion in the corner. John Byrne's design includes a beautiful Klimt reproduction while Leon Ruhl's dogged production of an irritatingly coded play—a bit like Tom Stoppard on a bad night—seems to imply that the nation, Morris, has pursued the chimera of art instead of rescuing a Jewish family from Vienna in 1938.

Heir Baines, as both the daughter and animated Klimt siren gives a game performance despite an inappropriate blonde hairnet.

The herring bone I wish to pick is *The Shutter Falls*, by Norman Malcolm MacDonald, directed in the Assembly Rooms by maestro Burdett-Coutts himself. God knows what the others must have been like. It's small beer, all right, weak and warm. It takes some snapshots of a less gutting fish and smoothers them in the sentimental recollections of a moony descendant. Some whingeing Scottish folk music made it just about bearable.

The play most worth seeing on the fringe will probably remain *The Ascent of Sir*, by Aiden and Isherwood, directed at the Edinburgh Playhouse by Cairns for the Oxford Theatre Group in St Mary's Hall. It's a wonderful play about heroism and comradeship in an anti-patriotic mood in 1938, but it stands up remarkably well and even still retains a genuinely experimental flavour. If there's a better text than this on the fringe, I'd like to hear of it.

Glasgow guests at Greenwich

The direction and design team of the Glasgow Citizens' Theatre, Philip Prowse and Giles Haverall, is staging a three-play season at the Greenwich Theatre next year.

As part of the Greenwich Theatre's 1983-84 season and under the overall direction of Philip Prowse, they will present *The White Devil*, by John Webster, Coogre's *The Way of the World*, and Chekhov's *The Seagull*, translated by Robert David MacDonald. Maria Aitken and Rupert Everett will be among the cast.

Greenwich will be opening the season with Tennessee Williams's *A Streetcar Named Desire*, from September 7 this year to October 22. Francis, a new play about St Francis of Assisi, by John Mitchell, author of *Another Country*, follows from October 26 to December 10.

J. B. Priestley's *An Inspector Calls* runs from December 14 to January 23 before the three-play season opens, running from February 1 to June 2. Alan Ayckbourn's *Intimate Exchanges*, from June 6 to August 4, closes the season.

Hardy at Salisbury

The premiere of David Horlock's adaptation of Thomas Hardy's *The Woodlanders* is to be presented at the Salisbury Playhouse next Thursday, August 25.

The company have been mastering the old country skills they must perform on stage every evening. These include making hurdles, cutting spar-gods for thatching, and cider pressing.

Hayward to show Hockney

An exhibition of photographs by David Hockney will be held at the Hayward Gallery, London, from November 9 until February 5 1984.

An exhibition of paintings and fabric designs by Raul Duly will be shown concurrently in the Hayward's lower galleries.

* International Property Review

Every Friday the Financial Times publishes a detailed review of the activities in the UK and international property markets.

Specialist FT writers look at the background to the week's headline making news, profile leading personalities and examine trends in the property development market.

Similarly every Monday Financial Times journalists turn their attention to the building and engineering fields with particular emphasis on recently awarded British and international contracts, general industry news and feature articles on major developments in these important economic sectors.

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Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

LONDON

Paco Pena, flamenco guitarist and composer. Royal Festival Hall (Mon to Thur) (828 2191).

Songmakers' Alliance. Songs by Schubert, Wolf, Mahler and others. Purcell Room (Mon). (828 2191).

London Sinfonietta conducted by Simon Rattle with Yo Yo Ma, cello, Emanuel Ax, piano and Young Uk Kim, violin. Knussen first performance. Mozart, Berg and Ravel. Queen Elizabeth Hall (Tue). (828 2191).

Songmakers' Alliance with Jill Gomez, soprano, Maryn Hill, voice and Graham Johnson, piano. Poulenc, Debussy, Ravel and others. Purcell Room (Tue).

South Bank Summer Music. Brahms and Janacek. Queen Elizabeth Hall (Wed).

PARIS

Bambini de Prague conducted by Bohumil Kulisek. Renaissance and Baroque music (Mon 8.30 pm) St-Louis in l'Eglise.

Saint Sacraments (8.30 pm). Stravinsky. L'Histoire du Soldat, conductor Pascale Levy, producer Francois Bou (Mon 8.30 pm) Theatre de l'Escalier d'Or, 18 rue d'Enghien, Metro: Bonne Nouvelle.

One Hour With Chopin by Dang Thai Son, piano (Tue 8.30 pm) Townhall of the 5th arrondissement.

Mozart: Played in Paris by the Quatuor Rosamonde

Quatuor Rosamonde: Mozart, Beethoven, Weber (Wed 8.30 pm), Theatre de la Madeleine, 41 bd du Temple, Metro: République.

Ensemble Venance Fontaine conducted by Anne-Marie Deschamps. Nature in religious singing in the Romanesque epoch (Wed 8.30 pm, Thur 8.30 pm), Sainte-Chapelle.

Philharmonia Hungarica, conducted by Alain Paris, Colette Alliot-Lugaz, soprano, Christian Ivaldi, piano: Soli Mozart (Thur 8.30 pm), Law Faculty Assas.

NEW YORK

New York Philharmonic: Summer's free park concerts continue with

August 19-25

Stanislaw Strowzewski conducting. Mozart, Lutoslawski, Brahms (Mon, Great Law Central Park); James Conlon conducting. Liszt, Schubert, Dvorak (Tue, Cunningham Park Queens Wed Prospect Park Brooklyn; Thur, Battery Park Manhattan).

New York Choral Society: Tamara Brooks conducts the Mendelssohn Club and the Philadelphia New School of Music in a programme of Walton and Haydn (Tue) and Harry Saltzman conducts the Sine Nomine Singers and Brooklyn College Chorus in an all-Handel programme (Thur). CAMI Hall, 57th & 7th Ave (873 0608).

Mostly Mozart Festival: Festival Orchestra conducted by Leonard Slatkin, with Richard Goode piano, Heinz Holliger oboe and Aurele Nicolet Dute. Richard Strauss, Mozart, Kalichman, Haydn (Mon, Wed); a concert by the New York Philharmonic (Thur), Avery Fisher Hall, Lincoln Center (874 2424).

HOLLAND

Amsterdam Concertgebouw: Bernard Haitink and Concertgebouw Orchestra (Wed).

New York Choral Society: Tamara Brooks conducts the Sine Nomine Singers and Brooklyn College Chorus in an all-Handel programme (Thur). CAMI Hall, 57th & 7th Ave (873 0608).

My Fair Lady at the Amsterdam Stadschouwburg, direct from London's West End. Until Thursday.

F.T. CROSSWORD PUZZLE No. 5197

ACROSS

- 1 A snack in Kent (8)
- 2 Sailor with guide so to speak. Not here! (8)
- 3 Man in America married and showed respect (5)
- 4 Little-go, possibly bridge player obtained dishonestly (3-6)
- 5 Figure of speech could soften the blow (9)
- 6 Little German going round old City is a painter (9)
- 7 Suit single father with little boy (6)
- 8 Cunning Christopher by the headline (7)
- 9 Continue to have an affair (5-2)
- 10 Hint to first patient induces excellent health (6)
- 11 For reasoning, look to soldier with key (5)
- 12 Pitch texts by a river bell-tower (8)
- 13 Involve in crime perhaps (9)
- 14 Meal not started is less apparent (5)
- 15 One day disaster—French Revolutionary drowning (6)
- 16 Maybe palling on coming across an-eater (8)

DOWN

- 1 Stand-in allowed to get money from property (6)
- 2 Male heard daily (8)
- 3 Why led 1 descend somehow; I was born woeful (10, 5)

Solution to puzzle No. 5195

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Monday August 22 1983

BRITAIN'S ENGINEERING INDUSTRY

Survival kit: niches and luck

By Ian Rodger

NEI DOWTY Davy APV RENOLD BICC

HOW 50 LEADING COMPANIES HAVE FARED
(July, 1983, compared to March, 1980)

Company	Market capitalisation at 27.7.83		— Pretax profits —		Company	Market capitalisation at 27.7.83		— Pretax profits —	
	£m	% change Rank	£m	% change Rank		£m	% change Rank	£m	% change Rank
NEI	217	+282	39.5	+28.5	Delta	76	-13.29	14.5	-49
Anderson Strathclyde*	95	+234	2	+178	GKN	364	-16	30	-63
Whesoo	21	+200	3	+384	AEI	49	-23	31	-37
Matthew Hall	84	+162	4	+116	J. H. Fenner	24	-25	32	-51
BICC	468	+134	5	+88.6	Johnson Park	51	-22	33	-46
Howden	59	+128	6	+92.5	Davy	47	-32	34	-76
Haden	40	+123	7	+8.6	Lucas	139	-34	35	-71
APV	102	+117	8	+17.6	Automotive Products	21	-38	36	-14
Pegler-Hattersley	83	+107	9	+17.8	RHF	16	-39	37	-26
Hopkins	13	+107	10	+2.5	John Brown	30	-42	38	-8.6
Westland Aircraft	84	+88	11	+22.9	Mining Supplies	11	-45	39	-48
Adwest	104	+86	12	+12.9	Ti	87	-49	40	-94
Vickers	77	+83	13	+19.1	Dupont	117	-51	41	-1.1
Laird	607	+78	14	+18.2	Armstrong Equipment	11	-56	42	-3.2
Hawker Siddeley	99	+77	15	+5.4	Acrow	8	-64	43	-3.9
Spirax Sarco	192	+77	16	+2.5	Redman Heenan	4	-66	44	-2.17
Smiths Industries	100	+69	17	+26.5	Camford Engineering	3	-72	45	-0.7
Simon Engineering	100	+69	18	+20.7	Renold	8	-73	46	-3.9
McKeechle	75	+63	19	+10.2	Jonas Woodhead	3	-79	47	-3.9
Steeley	133	+58	20	+9.35	Johnson & Firth Eves	8	-80	48	-4.9
Babcock	178	+57	21	+20.5	Aurora*	5	-80	49	-2.8
Chubb	101	+44	22	+14.1	TOTAL	4,505	+40	50	-35
Glynwed	87	+42	23	+13.7					
Chubb	46	+21	24	+6.2					
IMI	153	+26	25	+21.9					
Baker Perkins	35	+25	26	+1.6					
Birmid Qualeast	23	+3	27	-1.4					
Dowty	224	-3.523	28	+17					

about the next few years. Over half the companies are now more highly valued in real terms than they were in 1980.

In addition, the combined market capitalisation of the 50 is up 40 per cent, well ahead of the 30 per cent rise in the GDP deflator over this period.

Among the companies whose earnings have risen during the recession, plant contractors are strongly represented by Whesoo, Haden, Matthew Hall and Simon Engineering.

Part of the explanation is that contractors usually have strong balance sheets because of progress payments received from customers. Indeed, all four of these groups have net cash balances, no small boon in a period of very high interest rates.

Plant builders also tend to be specialised in particular types of plant, and so their fortunes vary with those of the industries they serve rather than the general trend of the economy.

Whesoo, which specialises in big chemical plant, has been thriving on British nuclear power plant contracts in the past three years, while Davy has suffered with the collapse of demand for metallurgical plant.

APV, which makes food and chemical processing machinery, has had a much better time than the troubled Capper Neill, specialising in oil and petrochemical plant.

Aside from these general points, many other factors are at work, making APV, for example, a success story. It has been able to secure a large order from Baker Perkins and Simon Engineering outperform Capper Neill.

Capper, for example, is in financial trouble today largely because management was not rigorous enough in getting advance payments on foreign plant construction contracts.

Baker Perkins, whose products and management are highly respected, has had poor results in the past two years because of higher-than-expected costs in relocating a U.S. factory and the weak performance of a German food machinery associate.

Among the other successful companies, public sector custom is frequently an important factor. Anderson Strathclyde has benefited from rising investment by the National Coal Board, Westland Aircraft on the military and Laird on orders for rapid transit equipment from Hong Kong.

Dowty, which supplies both the military and the mining equipment markets, is the only

company whose earnings have grown but whose shares have been declining, presumably because of fears that these markets are going to be weaker in the near future.

There remain a few successful companies—namely Hawker Siddeley, Pegler-Hattersley, Hopkins and Spirax Sarco—that have managed to do relatively well on fairly plain, basic engineering businesses.

Spirax Sarco's growth is more impressive than the table suggests, but the group has just completed its second rights issue in three years. With turnover of about £50m Spirax has a higher market capitalisation than TI, which has turnover of nearly £900m.

Spirax is highly specialised in the manufacture of valves, gauges and other control devices for steam and other fluid transmission systems. It has benefited from rising investment by industry in energy conservation and from a worldwide spread of customers.

Although it has long had a strong balance sheet, the group has resisted temptations to diversify.

By contrast, Hawker Siddeley is a wide variety of businesses—diesel engines, electricity generators, transformers and switchgear, air brakes, forgings, a railway car manufacturing business in Canada and even a stake in a Scotch whisky distillery.

Hawker's results are certainly outstanding—its profits have been on a plateau since 1978—and its management has been criticised for a lack of strategy and direction, but it

does get respectable performance out of a lot of unglamorous businesses.

Other large diversified groups with uncertain strategies have fared much worse, notably TI, John Brown and Acrow.

Sceptics about the power of managers to bring about change in large, diversified groups might look at the records of Laird and Smiths Industries in the past few years.

Under chairman Sir Ian Morrow and Mr John Gardiner, the chief executive, Laird courageously got out of its large steel business in 1979 and successfully redeployed the compensation received on the nationalisation of its aircraft and shipbuilding assets into other businesses, including two major U.S. acquisitions in cutting tools and plastics.

Profits have risen steadily since 1975 and last year reached £18m, more than double the previous peak of £9.3m in 1974.

Smiths is being reshaped by Mr Roger Horn, managing director since 1978, to concentrate on aerospace components and disposable plastic products for medical and surgical use, while disengaging from motor components.

Three years ago, the aerospace and medical divisions accounted for 40 per cent of trading profits; in the latest accounts for the half-year to January, 1983, their proportion was 87 per cent.

Meanwhile, most of the loss-making automotive division has been hived off to a joint venture with Lucas Industries, in which Smiths has a 20 per cent stake.

Managers would be the first to admit that, regardless of the brilliance of most of their decisions, luck is often important.

Take the case of Pegler-Hattersley, a lacklustre manufacturer of plumbing fittings and valves until pushed in mid-1980 into selling its minority stake in a U.S. oilfield valve business. Net borrowings of \$4.7m at the end of 1979 were wiped out and a year later the group had net cash balances of over £3m. Since then, profits have been bolstered by significant interest income.

Just as good luck can help some companies, so others can be overwhelmed by unfavourable forces. The two companies at the bottom of the list, Aurora and Johnson & Firth Brown, made what appeared in the mid-1970s to be the right moves to consolidate Britain's special steel industry into larger, more efficient units. They still found it difficult to compete with other European suppliers and it subsequently became apparent that some competitors were being heavily subsidised by their governments.

Similar events if they could have foreseen the depth of the recession in their markets, it is unlikely that the automotive components manufacturers could have done much about it.

From GKN, the biggest and most diversified supplier of auto parts, through highly specialised groups such as Birmid-Qualeast in iron castings, RHF in bearings, Adwest in steering gears, AEI in pistons, J.H. Fenner in transmissions, Jonas Woodhead and Armstrong Equipment in suspension equipment, and Camford Engineering in sheet metal parts, the performance has been terrible, whatever the merits of the management or products.

Now that the recovery in the automotive industry is under way, some shares are making better headway than others. Here, as in other sectors, the companies that have internationally competitive, specialised products seem best placed.

In the past few days, there has been a flurry of corporate deals as some companies try to improve their focus. GKN, agreed bid for AEI as an attempt to create a stronger international force in engine components; McKeechle's purchase of IMI's brass rod and wire business aims at reducing excess competition in the UK; Simon Engineering's agreed bid for Drake and Scull should give the two more muscle in international plant contracting markets.

Most of the companies discussed here are in the medium-size and larger category, but many of the engineering companies are also successful. Martonair, for example, in pneumatic controls and Rotok in control equipment and specialised machine tools.

What is increasingly difficult to find is a traditional diversified engineering giant whose future prospects look promising.

Turkey: a lost opportunity

WHEN TURKEY'S generals seized power three years ago they promised to hand over the running of the country to a "liberal, democratic, secular administration based on the rule of law". They also said that the political parties whose activities they banned would be "reactivated". Both those promises ring hollow today following Friday's moves to ensure that only a narrow range of loyalist parties is able to contest the elections due in November.

Few people questioned the need for radical steps in 1980. The country's economy had begun to turn for the good, but successive civilian governments had proved incapable of tackling the mounting political violence. Over 20 Turks a day were being killed by terrorist groups. Turkey's Nato allies began to fear for the integrity of the south-east flank of the alliance.

Tolerance

The restoration of social peace was so important to the Turks that few initially questioned the cost in terms of arbitrary government. Equally, Turkey's allies abroad such as Britain, the U.S. and West Germany were more interested in the country's regained stability than in reports of abuses of human rights. The tolerance showed to the regime reflected faith in the generals' promises to return their country to democracy and a welcome for the IMF-backed economic management of Mr Turgut Ozal, then deputy prime minister.

In the past year serious doubts have begun to emerge on both these scores. The constitution drawn up by General Kenan Evren and his fellow commanders proved a potentially authoritarian document. It was introduced following a one-sided propaganda campaign by its authors. Far from reacting to the 91 per cent vote in its favour by putting out a hand of reconciliation to their opponents the Generals chose to crack down on the universities, the press and the old political world.

All this seemed to matter less when there was a chance that November's elections would provide the Turkish people with a genuine choice between a

Choice

range of responsible political parties; but on May 31 the authorities arrested Mr Suleyman Demirel, the last civilian prime minister, and banned a party aiming to recreate his conservative Justice Party. Throughout the summer they cast a series of vetoes on would-be founders of political parties. On Friday they made it virtually impossible for the heirs to both the two main parties before the coup to contest November's elections.

As matters now stand, Turkey seems likely to have to choose between the Nationalist Democracy Party headed by a retired general and blessed by the military, the Populist Party, which the military have backed as a loyal opposition, and the Motherland Party. Only the last of these has been set up without the generals' blessing and it is headed by Mr Ozal who was their former deputy prime minister and appeals to a narrow and relatively conservative section of the electorate.

At the same time as the elections threaten to prove an increasingly irrelevant exercise, the country's economic recovery is beginning to come under question. The export boom on which so much has depended has begun to dry up. Workers' remittances are down and GNP growth forecasts have had to be cut. A number of finance houses have had to be bailed out by the authorities, as have more and more industrial firms. This has caused the authorities to have trouble in meeting monetary targets agreed with the IMF. Inflation is on the rise. And since Mr Ozal resigned a year ago attempts to open up the economy have given way to the revival of the bureaucratic interventionist spirit which has cost Turkey dear in the past.

The hope had been that the Turkish military would make in, clean house and move out as they had in 1960 and 1961. Now it seems the generals are more interested in perpetuating their own rule than in handing over power to a government with broad popular support. Their determination to extinguish all traces of the old politics may be storing trouble for the future.

Mr Tebbit is willing

THE FIRST steps towards a dialogue between the Thatcher Government and the trade union movement were taken at the end of last week. The tentative, almost supplicant air with which Mr Len Murray and his TUC colleagues approached the talks with Mr Norman Tebbit, the Employment Secretary, was in striking contrast to the pre-Thatcher era.

For most of the 1960s and 1970s tripartism was in vogue. As the trade unions told the Donovan Commission in 1969, "governments treat the TUC as a sort of industrial parliament" and seek its approval "for legislation which will have a day-to-day influence on the work of the unions".

Sectional
Mrs Thatcher's Government, while preserving tripartite bodies such as the National Economic Development Council and the Manpower Commission, has paid scant regard to the TUC's views either on economic policy or on matters directly affecting trade union activities. The unions, for their part, have retreated into hostile non-cooperation. Whether the testing of the ice, as Mr Murray called it, will go any further depends on decisions at next month's TUC Congress. Mr Tebbit himself seems willing to consult the unions more closely on employment issues, including industrial relations legislation.

Tripartism, fortunately, is unlikely to stage a revival. Its economic consequences were generally harmful. Successive governments paid too high a price for trade union support; the TUC's ability to deliver on its commitments was in any case questionable. Moreover, while trade union leaders enjoyed the status which governments gave them, the rank-and-file derived little benefit and, indeed, showed little interest in these activities.

Preoccupation with national politics weakened the Thatcher dialogue between leaders and members, who continued to pursue their sectional interests. As part of the reappraisal now going on within the trade union movement, this political role is being increasingly questioned. Quite apart from the uncertain electoral future of the Labour Party, there is an obvious absurdity in trade union leaders determining the party leader-

Contentious

Last week's talks covered, among other things, the Youth Training Scheme and reform of the Truck Acts, which permit employers to demand wages in cash. But the discussions could eventually be extended to more contentious subjects such as no-strike agreements in essential services.

This is a healthy development and should be a pity if next month's Congress puts a stop to it. The TUC has no right of veto, but like the CBI and other special interest groups, it has a legitimate concern to make on matters which affect its members. As long as the Government is prepared to listen and as long as the unions offer something more than a dogged defence of the status quo, the dialogue could produce useful results.

Norman style

The normally gruff and imperious Secretary of Employment, Norman Tebbit, must have cracked a little this weekend as he read his press clippings.

Descriptions of him as "serious" and "civilised" are rarely made by his friends, let alone the union leaders who met him twice at the end of last week and found themselves uttering these unexpected words afterwards.

The talks did not go all Tebbit's way, however. In the first session on the Youth Training Scheme discussion was monopolised by Bill Keys, vocal general secretary of Sogat 82, who began each fresh salvo with the greatest of respect, then waded in with bomb-nail boots.

Only TUC general secretary Len Murray's bluntness in stepping in to sum up crisply while Keys paused for the occasional breath kept the talks to a tolerable length.

Old hands in the TUC reckon they had better get used to Tebbit, even if they will never love him. He fancied a change, possibly to the Home Office, but was told to stay at Employment and finish his historic task. He thinks that Mrs Thatcher, never a quick maker and breaker of Cabinets, will leave him there for at least two years—which should give even Keys enough time to have his say.

Beyond ken

Greater London Council leader Ken Livingstone, a regular guest these days at the TUC conference, may find the leaders' annual seaside pilgrimage next month less comradely than usual.

Buried among the worthy resolutions in the TUC's preliminary agenda—such as Racism in the NHS and the

Men & Matters



"I'm afraid you've been included in the sale to Eagle Star as furniture and fittings," Johnson.

National Association of Licensed House Managers' demands for curbs on the sale of liquor outside the trade—was a ritual call to the movement from the GLC Staff Association to resist the Government's proposed abolition of the GLC and metropolitan councils.

Not much seems to have been expected, since the only weapons the TUC was urged to use were "campaigning and publicity".

But in the final agenda, published yesterday, this little squib of a motion looks as if it might set off a much bigger explosion. It has been amended three times—once, inevitably, by its GLC authors, but most provocatively by the Left-bashing Electrical and Plumbing Trades Union.

Any TUC campaign, the EPTU suggests, would face major difficulties because of the policies "of some of these authorities and their members" and the TUC should "seek

assurances regarding future actions" before doing anything to help them.

The electricians' general secretary-elect, Eric Hammond, is expected to illustrate his arguments with examples from Livingstone's past and to add some observations about his possible future.

Livingstone, with only visitor's status, will be denied any right of reply. Nor can he expect much protection from the chair, which will be occupied by Frank Chapple, outgoing general secretary of the EPTU.

Ill named

Boots is bopping with excitement about the interim approval for sale in the U.S. of its pain-reliever, ibuprofen. It will be the first new product of its kind to be sold over the counter since aspirin and paracetamol, and Boots expects to gain a substantial share of the \$1.3bn market.

The company is rather less pleased, however, with its marketing partner's choice of name for the product. It commiserates fully—Would you reach for something called Advil if you had a splitting headache?

"Sounds too much like anvil: a bit of a clanger," says an adman.

The product is known more soothingly as Nurofen in this country. But apparently shorter trade names are favoured by Americans and, according to Boots, trying to find one that hasn't already been adopted has been a real headache.

Bookmark
"I am a creator of libraries and get restless when I am not doing so," says Godfrey Thompson. And since there are no libraries in the City of London, he is leaving his post as Guildhall Librarian, at the

age of 62, to help develop a cultural centre in Abu Dhabi.

Thompson, since 1965, has been responsible for opening the City's lending libraries and, more especially, for creating the City Business Library.

During holidays in those years, Thompson travelled to 21 countries as a consultant on schemes to establish yet more libraries and art galleries. "Very often," he observes, "their dreams and ambitions bear no relation to their resources."

That will clearly not be a problem in Abu Dhabi, flush with oil money and eager for more culture.

Thompson advised on the foundation of its cultural centre and is returning to work on plans for developing its facilities which include a library, museum, national archives and auditorium.

The centre, he says, will not confine itself to works of the Arab world. "There is no question of having nothing but Islamic art or Arab books—they want to be part of world culture."

Tea for tourism
Though it may sound slightly potty, Jersey will this autumn try to tempt more tourists to the island with tea-bags.

The island is a big exporter of tea. A company called Overseas Trading Corporation originally set up to escape English duties and taxes, has been packing tea there for over a century. Now part of the Allied Lyons group, it ships some 360 brands worldwide.

Gerald Harrison, OTC marketing director, suggested to the island's tourist authorities that his packers might pop in some publicity for Jersey with the tea-bags.



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FT7

peak, has been removed from Oppenheimer's list of recommended stocks.

City	Year	Rank	City	Year	Rank
Caracas	-	-	London	G	32
Caracas	F	25	Los Angeles	G	28
Copenhagen	S	33	Luxembourg	F	30
Curry	S	30	Madrid	S	28
Dublin	F	19	Mayence	S	29

Readings at last day yesterday:

C-Cloudy D-Drizzle F-Fair G-Fog H-Hail K-Kiss
S-Sun SI-Sleet SN-Snow T-Thunder

He also warned "opportunistic elements" against trying to take advantage of the situation.

[illegible]

threat to his continuation in office. elements against trying to take advantage of the situation.

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains. The number of transformed cells was determined by the number of colonies growing on the selective medium. The results are the mean of three independent experiments. Error bars represent the standard deviation.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday August 22 1983

IVECO
International
Truck Technology

Lovell
for Plant Hire

Brazil faces fresh crisis as interest arrears touch \$2bn

BY MARGARET HUGHES IN LONDON

THIS PAST weekend has been another critical one for Brazil. The surprise visit to France of Sr Antonio Delfim Netto, the country's Planning Minister, to meet M Jacques de Larosiere, managing director of the International Monetary Fund (IMF) while the latter was on vacation was dictated by Brazil's rapidly worsening short-term liquidity crisis.

Brazil is now some \$2bn in arrears on its interest payments. This is a far greater worry to bankers than the rescheduling of principal because it heightens fears that the country may go into default or at the very least declare a moratorium on its interest payments.

Brazil is the world's largest debtor nation, owing more than \$90bn to foreign creditors. The recent rise in interest rates has increased the burden of servicing its debt. A 1 per cent rise in interest rates adds another \$510m to the cost of interest payments. Without an injection of funds its arrears are likely to increase sharply in the remaining months of this year when more debt falls due. In 1984 its interest payments will be substantially higher than the \$12bn due this year.

Brazil is committed to increasing its reserves by some \$500m by the end of this year as part of its programme with the IMF. By the end of this month it will also have two repayments of \$400m outstanding to the Bank for International Settlements (BIS) on its \$1.45bn bridging loan due to run out in November.

The BIS is expected to allow delay in repayment of this second instalment before being repaid the first instalment until such time as Brazil gets its money from the IMF. By the end of this month Brazil will have missed two \$41m tranches of its IMF loan of \$4.6bn.

Although its trade surplus this year has so far exceeded forecasts, largely due to a sharp reduction in imports, it takes time for the money

which Brazil earns from exports to come through. Yet increasingly, it is having to pay promptly for its imports. Just recently, for instance, its main oil suppliers tightened their credit terms to Brazil.

An indication of the severity of the Brazilian crisis was its formal approach last week to the Paris Club to seek rescheduling of its government to government debt, some \$1.7bn of which falls due this year and new estimates of the total amount owed to or guaranteed by governments varies from \$7bn to \$14bn. Brazil has suspended payments and its government to government debts pending its Paris Club negotiations.

Even after reaching agreement with the IMF it will be some time before the overdue IMF instalments are disbursed. The revised economic package has first to be approved by the full IMF Board and by the Brazilian Congress, which could take until October. But agreement between Sr Delfim Netto and M de Larosiere will be enough for the commercial banks to resume their negotiations with the Brazilians to tackle phase two of the rescheduling programme.

This would involve the unblocking of the \$4.4bn loan agreed by the banks last February (Brazil has so far received about half the amount, the rest was due to be drawn in instalments of \$63m in June, September and December).

Brazil must find an estimated \$2.8bn to cover its needs for the rest of this year and another \$5.6bn to \$6.6bn for next year and is looking to commercial banks to provide \$6bn of this and the rest from international institutions.

It needs the funds to finance its current account deficit and meet its interest payments but this estimate is based on a \$8bn trade surplus in 1984 which would be 50 per cent up on this year's target for the amounts needed could be higher.

INTERNATIONAL BONDS

Dealers scent a modest rally

BY MARY ANN SIEGHART IN LONDON

AFTER weeks of doom and gloom in the Eurobond market, it finally happened - a rally. Not the most convincing upturn, maybe, but enough to send a quiver of optimism through the market, and perhaps even enough to get the new issue bondwagon rolling again.

After one good set of U.S. M-1 money supply figures, the New York bond market ticked up and set the momentum going for the Eurodollar market to follow suit. Volume increased all through the week until Friday - when the market had its usual attack of money supply nerves - and dealers reported buying interest from retail investors for the first time in two months.

Prices in the dollar secondary market rose by about 2½ points on the week fuelled by the U.S. Treasury market, but dealers were still not convinced that the rally would last.

On Friday, the market was extremely nervous ahead of the end-of-the-week M-1 figures from the U.S. Volume fell dramatically from Thursday's impressive levels and prices drifted off by about 4 points. But the figures themselves should reassure both dealers and investors. M-1 fell \$500m to a seasonally adjusted \$518.9bn in the week ended August 10. Forecasts had ranged from up \$1bn to down \$1bn so the actual result should maintain the optimistic mood.

M-1 is still outside its target range, therefore, few people are convinced that the Fed does not intend to tighten monetary policy further by increasing interest rates. But if the rises remain modest, as they have in the last couple of weeks, there may be hope for a little more activity in the market, both from investors and borrowers.

Eurodollar new issue volume in the last three months has been extremely low, and last week was no exception. Only \$130m worth of bonds was launched, all of them convertibles.

The two \$50m deals attracted very different market responses. First to come to the market was USAir, on Monday, with a 15-year bond, priced at par and paying 7 per cent. Lehman Brothers, the lead manager, fixed the price on the day of issue, which is unusual for a convertible. This proved unfortunate as the stock price fell, and the bond ended the week at a price of just under 98.

The Elektrowatt deal was more of a success, however, though not the "blow out" that some new issue managers expected. Led by Credit Suisse First Boston, the 15-year bond will carry a coupon of 5-¾ per cent and a conversion premium of 2-5 per cent. As expected of a Swiss company, the bond proved popular with Swiss investors and traded around par.

Are these the forerunners of a spate of new issue activity to come this week? The answer hinges on the confidence of the market.

This week should start well. Like last Monday, the Eurodollar market has to catch up with New York's reaction to the money supply figures. Late on Friday afternoon, the new long bond rose ½-1 point to close at around 102 7/8.

However, two money-supply swallows don't make a summer, and many new issue managers are still cautious about the strength of the rally. If it arose from dealers talking each other up or covering their short positions, it will not necessarily be sustained. Only when the retail investors come in seriously will there be scope for new issue activity to recommence in earnest.

It will be difficult to judge true retail interest for another two weeks or so. Now, in August, many investors are still on holiday and next Monday is a bank holiday in Britain.

Several of the London-based fund managers that were around last week seemed, however, less enthusiastic than many dealers. One claimed he had bought no Eurobonds at all during the week. "We just sat back and have been pleased to see our portfolio appreciating," he said. He wanted to see evidence of a more sustained rally before re-entering the market.

Another dealer thought this rally would be short-lived "because of the very heavy U.S. Government funding requirements in the fourth quarter and the likely rise in corporate borrowing."

Even if retail investors are not altogether confident, though, there is hardly an oversupply of new issues at the moment. Friday's money supply figures will probably induce several houses to go ahead with client's borrowing plans. Among those rumoured to be in the market this week are Caisse Nationale des Telecommunications with a fixed-rate, eight-year bond and Long Term Credit Bank of Japan, which is next in the Japanese bank queue.

Market sources also suggest that there will be an issue of 100,000 three-month EuroTreasury warrants to buy the old U.S. Treasury long bond - the 10½ per cent of 2012.

Markets in Europe were quieter than their dollar counterparts last week. In Germany, there was just one small new issue - a DM 30m private placement for Byubi, the Japanese decessing company. A weak U.S. dollar and the rallying New York market helped prices in the D-Mark sector to rise by about ¼ of a point.

In Switzerland, too, new issue volume was very low, but prices in the secondary market rose by over ½ a point.

Hong Kong bankers count the cost of ill-judged loans

BY ROBERT COTTRELL IN HONG KONG

SQUEEZED badly by the collapse of the property market over the past 12 months or so, Hong Kong's bankers are now counting the cost of imprudent loans. Here is a look at the way some banks have dealt with the problem.

Bank Bumiputra Malaysia (BBM); BBM's Hong Kong subsidiary, Bumiputra Malaysia Finance, was one of the most aggressive lenders into the Hong Kong property market, and is particularly heavily committed to three local developers now having problems - Eda, Carrian, and Mr Hsu.

BBM's loans to these three parties are estimated to total more than US\$500m. BBM's Hong Kong loan book totalled HK\$5.3bn at year-end 1982, funded largely by a HK\$4.2bn credit line from BBM. BBM's auditors noted in its 1982 accounts that BBM had guaranteed its subsidiary against customer insolvency.

Barclays: Barclays Asia, regional merchant banking arm of the British clearing bank, reported profits after tax for 1982 of HK\$3.9m, against the previous year's HK\$2.3m. Barclays Asia noted in its 1982 accounts that its HK\$790m loan book included "certain loans... which may prove unrecoverable" and said that its parent would

either make good losses on these loans directly or cover losses by subscribing for new Barclays Asia shares.

Hongkong and Shanghai Banking Corporation: Hong Kong's largest financial institution, the HSBC appears to have its share of doubtful property loans. Particularly heavily exposed is the HSBC wholly-owned merchant banking arm Wardley, which nonetheless reported net profits for 1982 of HK\$164m, down from HK\$201m.

Lloyds: Problems experienced by Lloyds Bank International in Hong Kong have been revealed not by LBI's accounts, but by extensive litigation against debtors. LBI has issued some 80 writs over the past year, many of them directed against members and associates of the Lo's, a local family whose interests include stakes in Great Eagle, the developer, and Lo's Mee Kwong, the textile company.

Claims so far filed against the Lo's are estimated to top HK\$100m. Also named in LBI's suits is Mr Victor Fook Vernet, its former Hong Kong manager, who LBI has claimed was associated with some of the Lo's ventures. Mr Fook Vernet has denied this charge, while members of the Lo family are counter-suing LBI.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
USAIR 15	50	1998	15	7	100	Lehman Bros.	7.000	Pro. of Newfoundl. &	100	1993	-	5¼	100	UBS	5.750
ELEKTROWATT 15	50	1998	15	5-5¼	100	CSFB	-	HAZAMA-DURU ***	50	1988	-	4¼	100	Paribas (Suisse)	4.375
FERROFLUIDICS 3	30	1990	7	-	98	Bayer Gutzwiller, Kurz Bueglinger	-	S.B. GENERAL LEASING ***	15	-	-	6	99¼	Banca del Gona	-
D-MARKS								STERLING							
RYOBI 10	30	1988	5	5¼	-	RG BANK	-	GROZENTRALE 1	30	1993	10	12¼	100	County Bank	12.250
CANADIAN DOLLARS								YEN							
FARM CREDIT CORP. 7	50	1990	7	12¼	100	W.D. Gandy, Nomura SBC, Int'l. Soc. Gen. de Regus.	12.250	INDONESIA 1	10 bn	1989	-	8½	99.80	Nomura	8.539

* Not yet priced. † Final terms. ** Placement. † Floating rate note. ‡ Minimum. § Convertible. ¶ With warrants. *** Secured by trust of zero coupon bonds. Note: Yields are calculated on a 100 basis.

NEW ISSUE

These Securities having been sold, this announcement appears as a matter of record only.

MAY 1983

U.S. \$50,000,000

ÖSTERREICHISCHE LÄNDERBANK

AKTIENGESELLSCHAFT

(Incorporated in the Republic of Austria with limited liability)

Floating Rate Subordinated Notes Due 1994

S. G. Warburg & Co. Ltd.

Credit Suisse First Boston Limited

Arab Banking Corporation (ABC)

Chase Manhattan Capital Markets Group

Kidder, Peabody International Limited

Manufacturers Hanover Limited

Merrill Lynch International & Co.

Morgan Guaranty Ltd

Morgan Stanley International

Nomura International Limited

Orion Royal Bank Limited

Sumitomo Finance International

Abu Dhabi Investment Company

Algemene Bank Nederland N.V.

Amro International

Bank of America International

Bank Brussel Lambert N.V.

Bank of Tokyo International

Bankers Trust International

Banque Française de Commerce Extérieur

Banque Internationale à Luxembourg

Banque Nationale de Paris

Banque Paribas

Banque Worms

Baring Brothers & Co.,

Bayerische Hypotheken- und Wechsel-Bank

Chemical Bank International Group

CIBC

Citicorp Capital Markets Group

Commerzbank

County Bank

Crédit Commercial de France

Crédit Lyonnais

Creditanstalt-Bankverein

Daiwa Bank (Capital Management) Ltd.

Daiwa Europe

Die Erste Österreichische Spar-Casse

Dillon, Read Overseas Corporation

European Banking Company

First Chicago

Fuji International Finance

Genossenschaftliche Zentralbank AG

Girozentrale und Bank der österreichischen Sparkassen

Goldman Sachs International Corp.

Hambros Bank

The Hongkong Bank Group

Kleinwort, Benson

Kreditbank S.A. Luxembourg

Lehman Brothers Kuhn Loeb

Lloyds Bank International

LTCB International

Mitsubishi Bank (Europe) S.A.

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Mitsui Trust Bank (Europe) S.A.

Samuel Montagu & Co.

Morgan Grenfell & Co.

The Nikko Securities Co., (Europe) Ltd.

Österreichische Länderbank

PK Christiania Bank (UK) Ltd.

Salomon Brothers International

Sanwa Bank (Underwriters)

Saudi International Bank

J. Henry Schroder Wagg & Co.

Société Générale

Société Générale de Banque S.A.

Standard Chartered Merchant Bank

Sumitomo Trust International

Swiss Bank Corporation International

Takuo International Bank (Europe) S.A.

Union Bank of Switzerland (Securities)

Westdeutsche Landesbank

Yamaichi International (Europe)

Yasuda Trust Europe

Yokohama Asia

This announcement appears as a matter of record only


Electrolux

U.S. \$50,000,000

10½ per cent. Bonds due 1st June, 1990

Enskilda Securities

Skandinaviska Enskilda Limited

Swiss Bank Corporation International Limited

Bank of America International Limited

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Morgan Guaranty Ltd

Salomon Brothers International

S.G. Warburg & Co. Ltd.

May 1983

G. Allen

Confidence returns on signs that rates have peaked

drew to a close it was clear that the market was becoming increasingly uneasy. Perhaps dealers had been over optimistic about the downward course of interest rates? Or had the sharp fall in bond prices with the long bond shedding almost a point, and a 18 basis point rise in short-term interest rates.

Last Friday the setback in the U.S. credit markets continued, fuelled by rumours that the previous week's money supply figures would be revised upwards and the latest figures would also show a narrow increase. In any event, however, the reverse was true.

The basic money supply M1 fell by \$500m in the week ending August 10 and the previous week's figure was revised downwards by \$200m. The result was that bond prices, which last one stage had been half a point down on Friday, rebounded and the Treasury long bond, for example, ended the day 3 points higher at 103 $\frac{1}{2}$. Similarly the yields on three-month Treasury bills also fell by roughly ten basis points to 9.75 per cent.

The latest M1 figures still leaves the money supply slightly above the Fed's recently revised growth targets, but with the broader money measures, M2 and M3, comfortably within target and M1 exhibiting a marked deceleration for the second week running, market confidence has improved.

While the money supply figures are boosting confidence in the U.S. credit markets the stream of economic data still leaves analysts unclear about the strength of the U.S. economic recovery and hence makes it more difficult for them to anticipate the response of the monetary authorities.

This week the flow of economic data which could upset the credit markets is limited and the main interest will be in watching for clues to the outcome of the FOMC meeting. Most people believe that the committee will opt to maintain its current stance of restraining

William Hall

Dome Petroleum interim shows further recovery

DOMESTIC PETROLEUM, the financially troubled Canadian resources group currently negotiating a major rescue package, reports a loss of C\$73.8m (U.S.\$64m) for the first half of 1983.

but the loss was struck after a write-down of \$397.9m in the value of its U.S. oil and gas properties. Moreover the company says the results continue to reflect the "encouraging improvement" in performance begun last year.

For the first half of 1983, Dome lost \$3103.2m. For 1982 as a whole, the company ran up a net loss of \$355.3m, before a disposal and asset write-down

Excluding the write-down and an unrealised exchange gain in the second quarter of this year Dome made a profit—C\$5.4m, compared with a loss of C\$33.4m in the corresponding period.

Thus Dome's financial position continues slowly to improve. Against this background it has been searching for alternatives to the CSibn rescue package it agreed in principle with its four main Canadian lenders and the Canadian Federal Government 11 months ago.

company's new chairman and chief executive, Mr J. Howard MacDonald, presently group treasurer of Royal Dutch Shell, joins the group at the start of October.

Dome's long term debt at June 30, was C\$8.3bn—down from C\$6.5bn at the end of 1982, and a peak of C\$7.1bn in April 1982.

Rumasa customers run down deposits

BANK customers of the Ru group, which the Sp Government expropriated.

February after a long-run battle between the government management and the financial authorities, withdrew a \$500m worth of deposits during the first half of this year, according to official figures.

Figures for the 18 listed in the expropriation decree show that the total deposits in pesetas and foreign currencies fell by over 10 per cent between the end of 1976 and June 30 this year.

conglomerate, is likely to record losses this year of L3,000bn (L1,91bn), higher than the L2,677bn, and even than the L2,977bn of 1981.

These bleak figures show how hard it has been so far to convert long running promises of improving IR1 into fact, even just the weekend by Sig R. Prodi, the organisation's man.

Sig Prodi, who has embarked on a major overhaul of management structure, is

Italian state group heads for peak loss

ISTITUTO per la Ricostruzione Industriale (IRI), the debt-ab

ridden Italian public sector conglomerate, is likely to incur record losses this year of over L.2,000.000.000), higher than L.2,000.000.000, and greater even than the L.2,977bn deficit of 1981.

These bleak figures, which show how hard it has proved thus far to convert long-standing promises of improvement at the top into fast, well-timed weekend by Sig Romano Prodi, the organisation's chairman.

Sig Prodi, who has embarked on a major overhaul of IRI's management structure, identi-

as an shipbuilding and
moved all steel, which alone
accounted for more than half
of the total 1982 loss.
In a clear reference to the
debate in progress over
the "inside" IRI's steel
division—as demanded by the
C Commission in Brussels—
Prodi declared in a radio
interview that "sadly, some
things will have to be closed."
"It's pointless," he continued,
to pretend that this state of
affairs does not exist." Those
cities which hoped to con-
sume living mainly off the
steel industry have to realise
that they could no longer do so,
Prodi said.

Wider debt role seen for banks

INTERNATIONAL financial in- Over
stitutions will have to shoulder financ

e greater part of the burden in financing developing countries, providing long-term funds through direct investment and bond issues.

Banque Bruxelles Lambert has drawn this conclusion after an examination, just published in its financial bulletin, of the debt problems of developing countries and the international banking system.

will have to be undertaken in a form other than bank credits. With greater involvement from the international institutions, the role of bank credits will diminish, the bank suggests.

At the end of last year, according to the International Monetary Fund, developing countries' medium and long-term debt totalled \$529bn. Charges in 1982 were \$95bn.

from Latin American and East European countries, caused grave worries in the international banking system last year.

Although the atmosphere of crisis has gone, BBL notes that the measures taken to avoid a crisis are provisional. It is now necessary to seek a longer term solution to the problems of solvency it says.

INTERNATIONAL APPOINTMENTS

AG, the joint-venture hotel management company of the air airline and the Nestle with headquarters in Switzerland.

● CONTINENTAL ILLINOIS LIMITED has made the following promotions: Mr. Eberhard Clegg, Mr. Paul-M. Jacques and Mr. Allan S. Wilson have been named executive directors. Clegg was formerly a vice president in the multinational engineering department with responsibility for Germany, Switzerland. Mr. Jacques was general manager at Bank of Belgium. Mr. Wilson, rejoined the merchant bank after a year at Credit Suisse First Boston promoted to associate director.

Mr. Patrick R. Currie, Mr. A. A. Morante, Ms. Stephanie M. ...

Continental Illinois Ltd.
the merchant banking subs.
of Continental Illinois Corp.

● Two executive vice pres

of REPUBLICBANK, Dallas, being given new assignments. Mr. J. Mason is being moved to a general manager position in the Dallas group. He was manager of corporate banking group's national department. Mr. H. Faib, Jr. is being promoted to the position of manager of the international department. He had been general manager of Republic Bank's branch office in London.

● Mr. Jeff Tremaine has been appointed manager of NATION'S WESTMINSTER BANK'S Chicago branch. He succeeds Mr. Anderson who will shortly be completing his tour of duty.

branches. Mr. Barry K. Noden has been appointed treasurer at NatWest's executive office, Far East and Australasia in Singapore. Mr. Noden will be responsible for the company's financial affairs which he will shortly be completing his tour of duty. Mr. Noden was vice president, money markets, in NatWest's New York branch.

● Mr. T. W. Rittick, president of El Paso Exploration Co., has been named executive vice president of EL PASO CO. He succeeds Mr. W. V. Hall, Jr., who retired on August 1. Mr. Rittick, 46, of Dallas, Texas, has been executive vice president of Mr. Michael D. Eacey, Jr. and Mr. L. D. Dell'Esca, Jr. and Mr. William A. Wise have been named senior vice presidents and Mr. Brooks Hamilton, Jr., of Dallas, Texas, has been named vice president. Mr. Hamilton is the company's general counsel, will also assume the duties of corporate secretary on September 1.

New chairman for Intelsat

● New appointments by THE INTERNATIONAL TELECOMUNICATIONS SATELLITE ORGANISATION (Intelsat) are Mr Robert Seguin of Canada as chairman, Mr Carlos Herrera de la Cruz of Mexico as president, Mr John G. Cullen of the U.S. as director general. As director general of the global satellite system Mr Cullen will be the chief executive and legal representative of Intelsat. Mr Cullen is expected to assume his duties at the end of the year, while Mr Seguin and Mr Herrera will begin serving their one-year terms in July.

- **Mr Carlos Herrera de La Rosa** has served as president of the Spanish Signaling Company, Telefonos Nacionales de Espana (C.T.N.E.), for 15 years.
- **Dr Otto Saxer** has succeeded **Dr Walter Senn** as chairman and president of **NEW REINSURANCE CO., Geneva**.
- **Mr Juergen Landorfer**, senior vice president and chief planning officer of **NORTON SIMON, Inc.**, New York City, has been appointed president, chief executive, finance, planning and staff operations, for **SATELITE BUSI-**

FT INTERNATIONAL BOND SERVICE[illegible]

Closing prices on August 19

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Hawkins and Tipson rejects Evered bid

BIDS AND DEALS

and Tipson

covered bid

rebutting the approach, Mr Barrett said yesterday that Evered's claim to be offering shareholders a 40 per cent premium on Hawks' January share price of 25p took account of recent announcements revealing a major turnaround in the company's performance.

Losses for the six months

RECENT ISSUES

EQUITIES

that subsequent performance has confirmed this prediction.

Over 18 months, Hawkins has cut the number of employees from 1,100 to 500 employees, closing factories or disposing of nine of its 13 factories.

Others have completely eliminated divisions, such as the company's wire rope manufacturing, and now has two divisions—a rope division making synthetic fiber ropes for mariners and offshore oil operators, and a leisure products division making tent furnishings and other items for the outdoors.

Barrett said that the divisions are operating in the black.

Rationalisation has cut the boat board from 11 to seven people, with only two of the old board members still on the board.

FIXED INTEREST STOCKS

GALLEON WORLD TRAVEL

Galleon World Travel has entered into a conditional agreement to acquire Travel Lloyd of Berkeley Square, London, for nearly £285,000 cash. Completion is expected on or about August 1, 1983.

Mr. Michael Golder, chairman and managing director of Galleon and Mr. Roy Ackerman,

S. PEARSON & SON
S. Pearson & Son and Frederick Warne announce that resolutions proposed at an EGM of Warne have been passed. The

of Warner have been passed. The new Pearson ordinary shares will be issued pursuant to the offer and have been admitted to the Official List.

All conditions of the offer have been satisfied, the whole of the issued share capital of Warner has been satisfied, or waived, and accordingly the offers are unconditional in all respects.

Pearson will in due course be in a position to exercise its rights under S209 of the Companies Act, 1948 and intends to do so in respect of each class of share.

found guilty of cheating

through a puttering the dealers without a jabber. This means there were no checks on whether the prices were fair.

The Stock Exchange said the two men had acted "in a disgraceful manner," and has threatened "serious ignorance of fundamental rules."

Mr Greenbough, a senior partner in the company, was censured for not ensuring that his company operated in accordance with Stock Exchange practice.

prices at which the bargains had actually been done; and buying shares on their own accounts, then selling them to clients

Government Sterling Issues
Maudsley (John) Construction
Mellereau International (Elec
Midsummer Inns (Hotels).
Murray Electronics (Electricals
Nationwide BS 10½ per cen
Bonds 30/4/1984 (Loans -
Building Societies).
Nationwide BS 10½ per cen
Bonds 29/5/84 (Loans-Build
ing Societies).
Nationwide BS 10½ per cen
Bonds 18/6/84 (Loans-Build
ing Societies).
New Zealand 11½ per cent 200
(Intl. Banks and Overseas

International Income Property (Property).	Pacific Gas and Electric (Americans).
Angellie Minerals (Mines -- Australian).	Strikes Restaurants (Leisure). Texas (L.) Petroleum (Oil) and

5	6	7	8	9	10
11	11 1/4	11 1/2	11 3/4	11 7/8	12

Deposits to and further information from the Treasurer, Investors in Industry Group plc, 91 Watlington Road, London SE11 8JF. 01-252 7522 Ext. 36.
Cheques payable to "Bank of England, s/c Investors in Industry Group plc."

Industry. **37**

Closing prices 6 August 19

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METALS

October 11

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2. OUTLOOK FOR INDIVIDUAL METALS	6. FUTURES
3. CONSUMPTION	7. PRICING
4. PRODUCTION	8. EAST-WEST TRADE

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|----------------------------------------------|--------------------|
| 1. INTRODUCTION The metals market prospects. | 5. INVESTMENT |
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Hugh Sutton

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Continued on Page 15

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices August 19

[illegible]

Continued on Page 10

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 16

Sales figures are unorthodox. Yearly highs and lows reflect the previous 60 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year-to-date figures are noted, rather than annual figures. The year-to-date figures are noted, rather than annual figures, based on the latest declaration.

a-dividend also existst b-annual rate of dividend plus stock dividend c-equidivided d-100% stock dividend e-100% stock dividend f-100% stock dividend g-dividend in Canadian funds, subject to 100% non-residence tax h-dividend declared or in arrears i-dividend declared or in arrears j-dividend declared or in arrears k-dividend declared or in arrears l-dividend declared or in arrears m-dividend declared or in arrears n-dividend declared or in arrears o-dividend declared or in arrears p-dividend declared or in arrears q-dividend declared or in arrears r-dividend declared or in arrears s-dividend declared or in arrears t-dividend declared or in arrears u-dividend declared or in arrears v-dividend declared or in arrears w-dividend declared or in arrears x-dividend declared or in arrears y-dividend declared or in arrears z-dividend declared or in arrears

Continued on Page 13

Offshore and Overseas—continued

[illegible][illegible][illegible]**ET UNIT TRUST INFORMATION SERVICE**[illegible]

“I’m always needing information – financial statistics, details about competitors, insights into the economy . . . where can I get it all from?”

Simple. From the Financial Times Business Information Service.



As a subscriber to the Financial Times Business Information Service, you can have access to all the information you need to make the right decisions. Because BIS is able to draw on the widest resources and expertise of the Financial Times, it is able to provide information on every area of business. And fast. Over the telephone. In a printed report. On microfiche. Or even via on-line computer links.

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